
PUBLIC BUILDINGS: DESIGN FORUM

HOSTED BY:

THOMAS FOLEY, PE, CCM
Deputy Commissioner

MARCH 3, 2020

PB WELCOME & INTRODUCTION

WE ARE PUBLIC BUILDINGS

450 executive, managerial, professional and administrative staff responsible for the design and construction of over **490** active projects for **28** sponsor agencies with portfolios valued at over **\$15 billion dollars**.

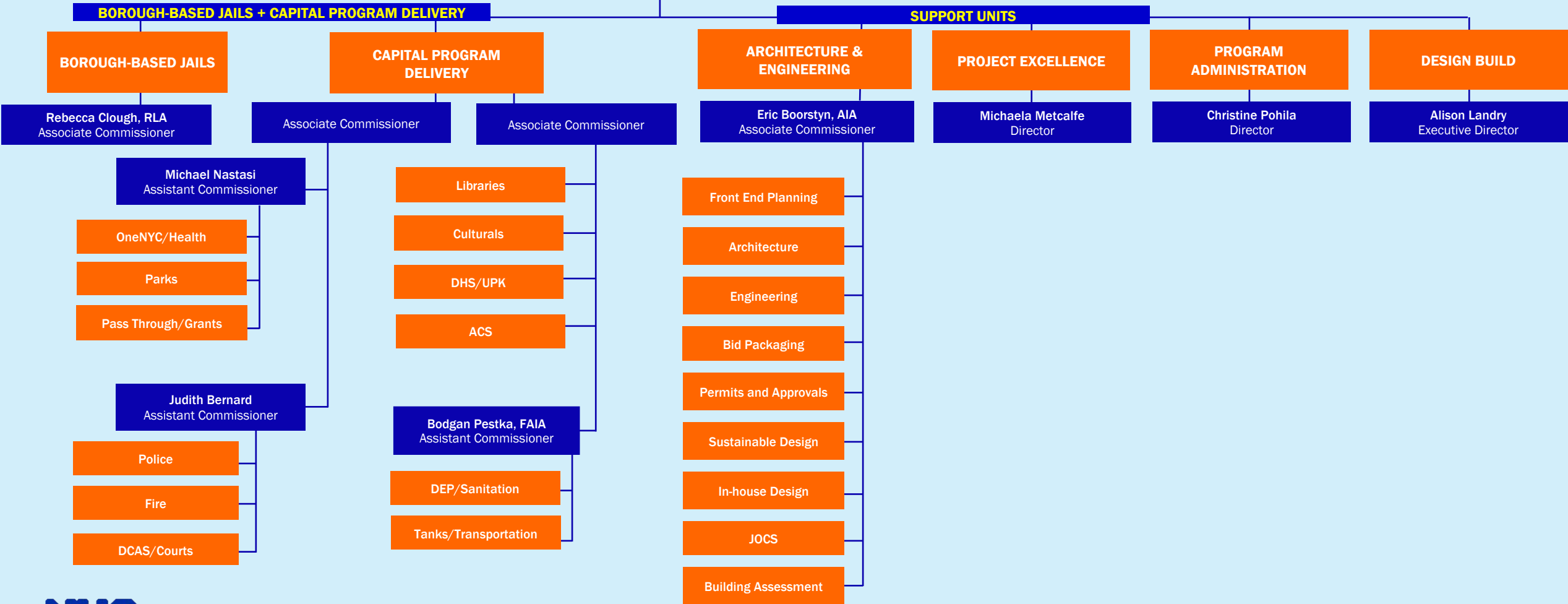


PUBLIC BUILDINGS DIVISION

Thomas Foley, P.E., CCM
Deputy Commissioner

Todd Morrison
Division Contract Administrator

Janice McDonald
Division Administrative Officer



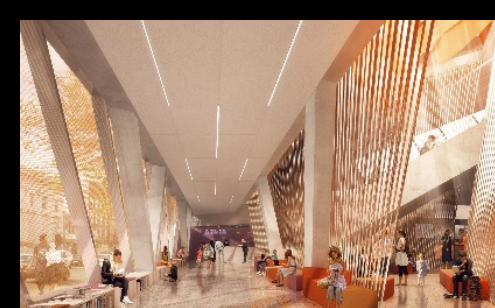
AGENDA

1. **DDC Strategic Plan**
2. **PB Overview & Process Improvements**
3. **Design Consultant Expectations**
4. **Upcoming Opportunities with DDC**
5. **Initiatives In-depth**
 - **Contracts, Design Consultant Guide, Sustainability and Resiliency, Cost Estimating, OMS**

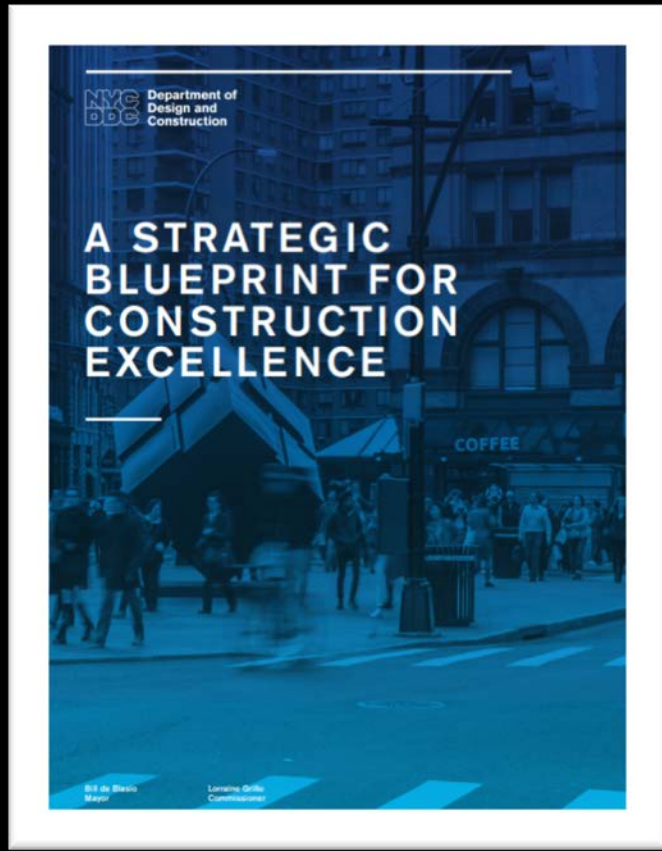
PROJECT EXCELLENCE

DDC is committed to delivering capital project that are:

- Inspiring
- Enduring
- Practical
- Constructible
- Cost-Sensitive



DDC'S STRATEGIC PLAN



Released Jan 2019

- Improving the Pipeline
- Managing Projects more effectively
- Getting more from our Contractors & Consultants
- Modernizing Internal Systems & Technology



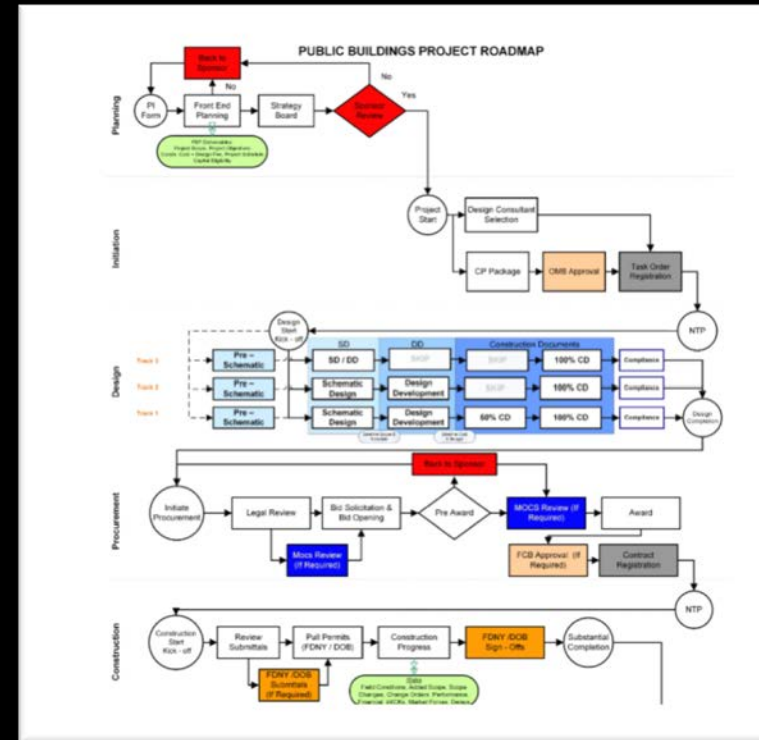
PB IMPROVEMENT INITIATIVES

✓ Planning & Initiation

✓ Design

★ Construction

- Close-Out

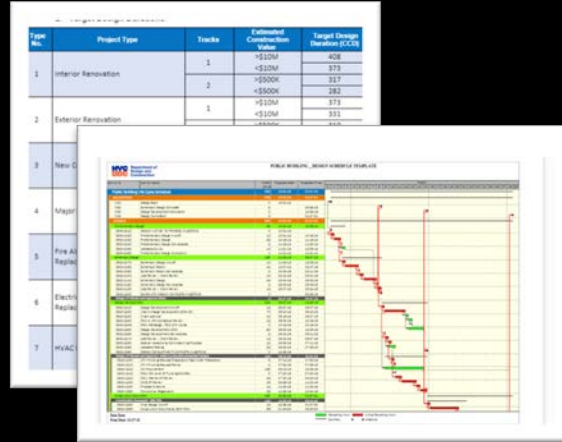


PB Roadmap

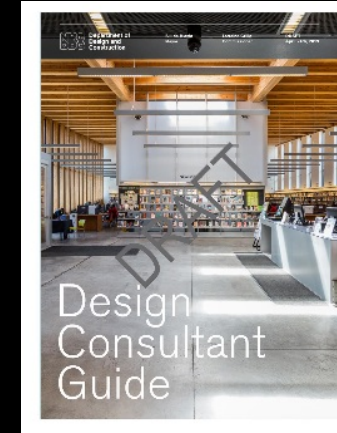
IMPLEMENTING CHANGE



Policies & SOPs



Job-Aids, Templates, Checklists



Standards & Guidelines

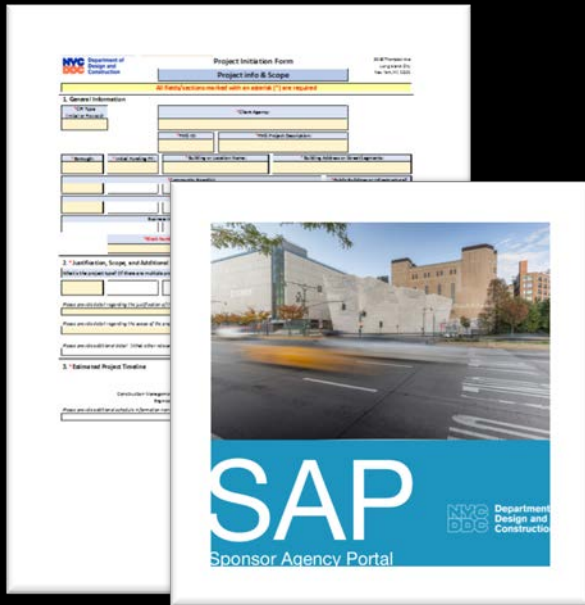


Contracts

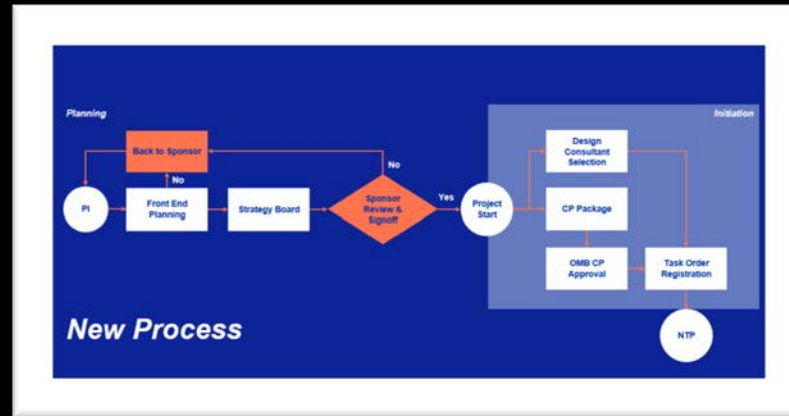


Performance Evaluations

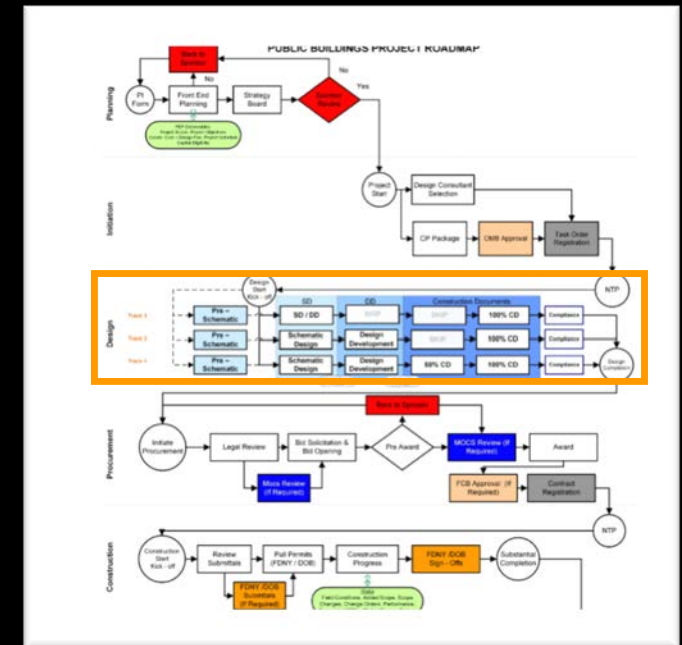
IMPROVING PLANNING, INITIATION & DESIGN



Standardizing Intake of Projects



Streamline FEP & CP Processes



Design

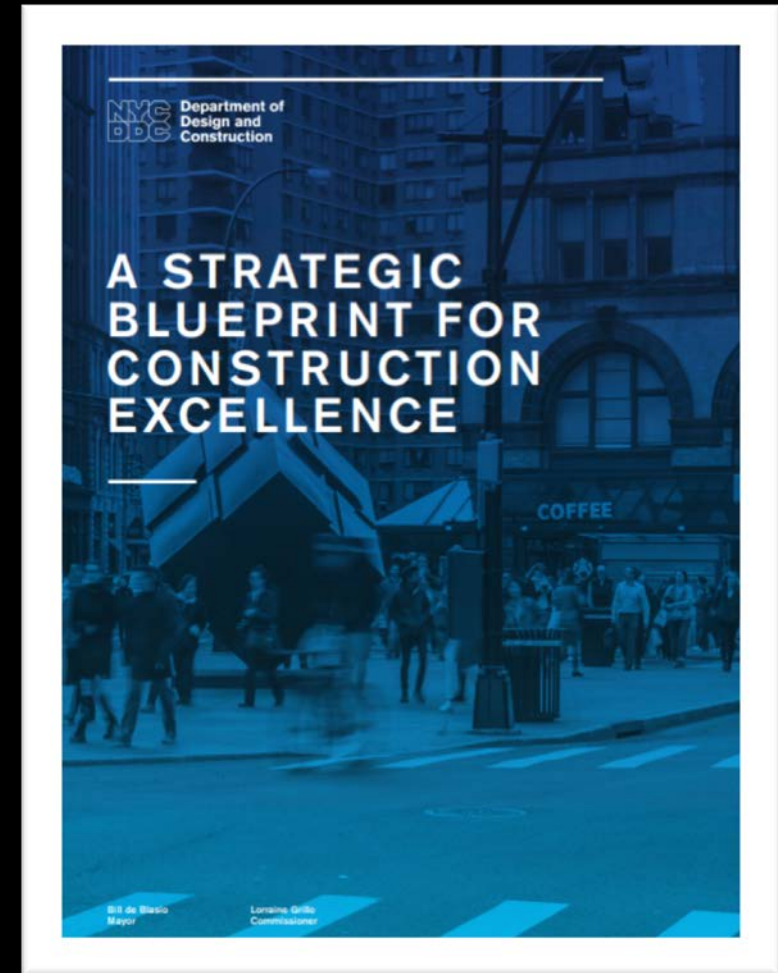
PB DESIGN PHASE IMPROVEMENTS



- Sponsor Agencies
- External Constraints
- Design Consultants
- PB Internal Improvement
- CMs

SPONSOR AGENCIES

- DDC's Strategic Blueprint
- Limit Sponsor Added Scope
- Design Standards for Sponsors
- Advanced Capital Planning Unit



PB DESIGN PHASE IMPROVEMENTS

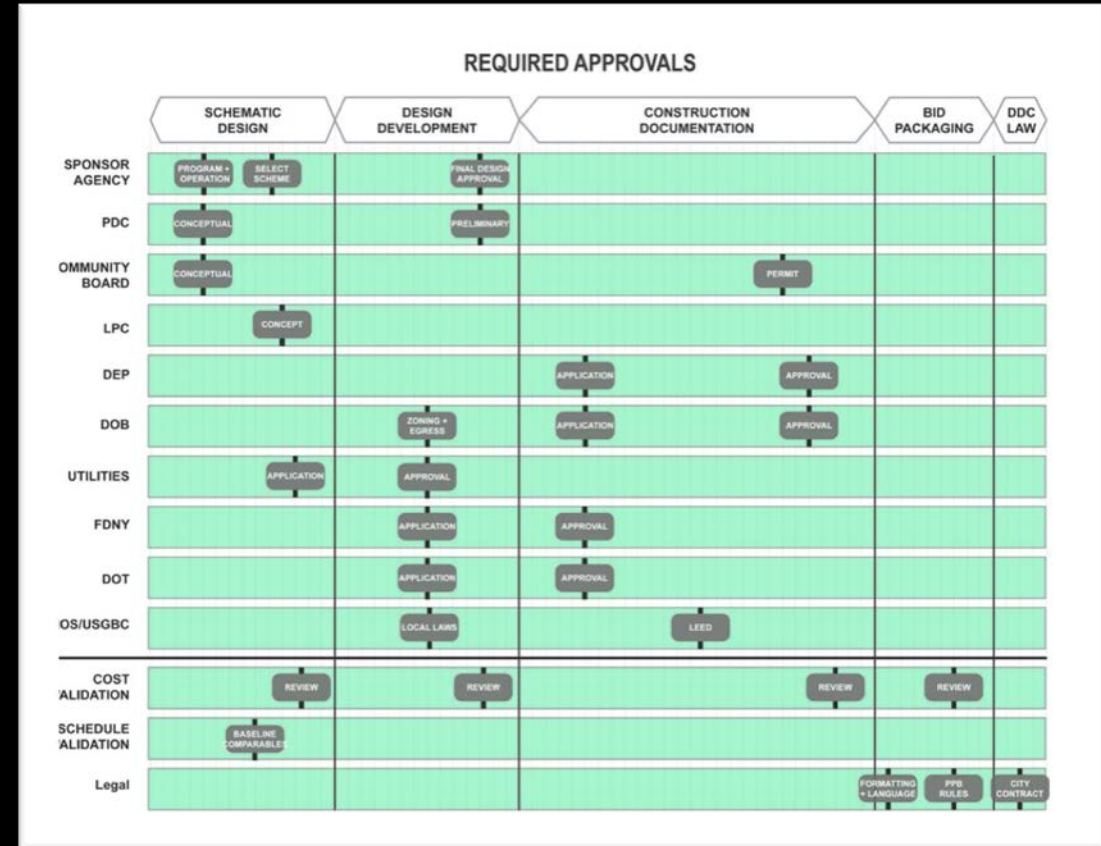


- Sponsor Agencies
- External Constraints
- Design Consultants
- PB Internal Improvement
- CMs

IMPROVE OUTSIDE AGENCY COORDINATION

Regulatory Approvals

- DOB Advocate
- FDNY Liaison
- Utility Coordination
- Point of Contact Agency Database



FUNDING CONSTRAINTS

- Streamline CP Process
- Standard CP Templates
- OMB Workshops on Capital Eligibility
- Partnership & Coordination with OMB



PB DESIGN PHASE IMPROVEMENTS



- Sponsor Agencies
- External Constraints
- Design Consultants
- PB Internal Improvement
- CMs

DESIGN INDUSTRY OUTREACH

June 2019

Listening session at AIANY Center for Architecture

July 2019

Conducted Industry Survey

October 2019

DDC Open House

November 2019

Industry Outreach with AIANY



PB DESIGN PHASE IMPROVEMENTS



- Sponsor Agencies
- External Constraints
- Design Consultants
- PB Internal Improvement
- CMs

DESIGN DURATIONS

- Design Target Durations
- Schedule Templates
- Durations in Design Contracts

The collage consists of three overlapping documents:

- Summary Table:** A table with columns 'Type No.', 'Project Type', 'Tracks', 'Estimated', and 'Target Design'. It lists seven project types with their respective track counts and counts for different budget ranges.
- Detailed Schedule:** A spreadsheet from the NYC Department of Design and Construction showing a project schedule with columns for 'Project Name', 'Start', 'End', and 'Status'. It includes various project phases like 'Design', 'Construction', and 'Closeout'.
- Gantt Chart:** A project management chart showing task durations and dependencies over time, with a legend for 'Working Days' and 'Non-Working Days'.

Type No.	Project Type	Tracks	Estimated	Target Design
1	Interior Renovation	1		
		2		
2	Exterior Renovation	1		
		2		
3	New Construction	1		
4	Major Rehabilitation/ Renovation	1		
5	Fire Alarm Upgrade and/or Replacement	3		
6	Electrical Upgrade and/or Replacement	2		
		3		
7	HVAC Upgrade and/or Replacement	2	<\$3M	289
		3	>\$500K	268
			<\$500K	212



IMPROVING COST ESTIMATES

- 3rd Party Estimators
- Standard Cost Estimates & Format
- Collaboration with Project Controls
- Cost Estimating Guide



PB DESIGN PHASE IMPROVEMENTS



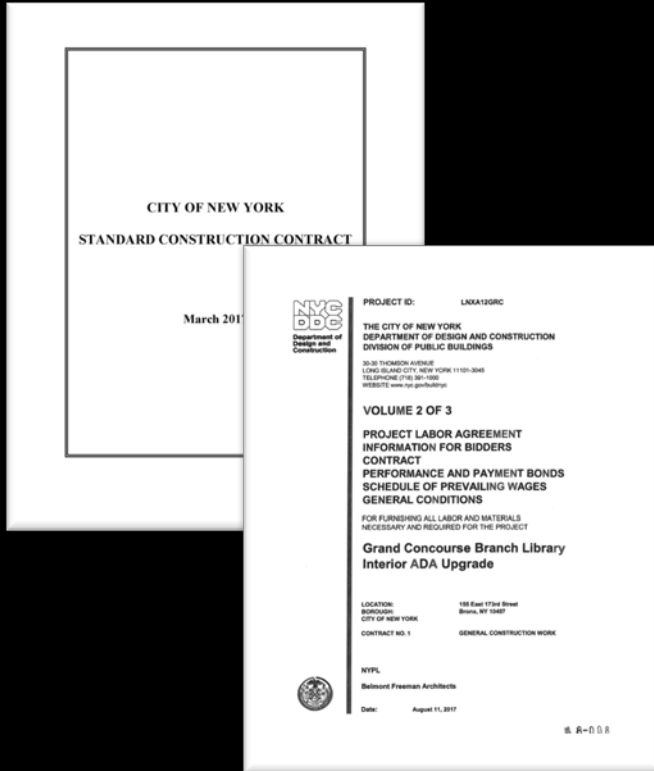
- Sponsor Agencies
- External Constraints
- Design Consultants
- PB Internal Improvement
- CMs

EXPAND CM SERVICES

- Design Reviews
- Constructability Review
- Cost Estimating Services
- Scheduling Services
- Specifications and Bid Packaging



NYC CONTRACT REVISIONS



Updating General Conditions

- Scheduling Specifications (P6)
- Mobilization
- Time-related costs (Field office, fencing)
- Special Experience Requirements

DDC'S EXPECTATIONS FOR DESIGN CONSULTANTS



- Deliver projects on-time and within budget
- Deliver according to DDC standards
- Responsive, dedicated and collaborative

DESIGN BUILD

- DDC granted Design-Build authority
- Public Buildings Open House – Spring 2020
- Owners Representative Service for Public Buildings



CONTRACT OPPORTUNITIES

Standard Requirements

3 Years On Call

Stand-Alone

Project Specific

Stand-Alone M/WBE Micro Purchase

Project Specific

Stand-Alone Design/Build

Project Specific

DESIGN STANDARD REQUIREMENTS CONTRACT

		Micro	Small	Medium	Large
Round 1	2004		24 firms projects under \$5 million		8 firms over \$5 million
Round 2	2007		24 firms under \$10 million		8 firms over \$10 million
Round 3	2010		20 firms under \$15 million		8 firms over \$15 million
Round 4	2013		20 firms under \$15 million		6 firms over \$15 million
Round 5	2016	10 firms under \$5 million	10 firms \$2 – 15 million	3 firms \$10 – 35 million	3 firms \$25 – 50 million
Round 6	2020		5 firms \$0 – 10 million	10 firms \$10 – 50 million	5 firms \$50 – 200 million

**New Construction, Major Renovation or CPSD – Architect Prime
Includes A/E bridging services for Design/Build**

UPCOMING OPPORTUNITIES

- NYPD Property Clerk Storage/Operations Facility
- NYPD Crime Lab
- Parks Cromwell Recreation Center
- Parks Coney Island Beach Operations Headquarters

UPCOMING OPPORTUNITIES

- FDNY Fort Totten Infrastructure Improvement
- NYCHA Van Dyke Houses Boxing Gym
- DOT Harper Street Administration Building

INTRODUCTION

ERIC BOORSTYN – AIA LEED AP
ASSOCIATE COMMISSIONER
ARCHITECTURE AND ENGINEERING

AGENDA

- 1. Introduction**
Eric Boorstyn
- 2. Project Excellence and Design Contracts**
Michaela Metcalfe
- 3. Design Build**
Alison N. Landry
- 4. Design Consultant Guide**
Starling Keene + Kate Solis
- 5. Sustainability, Resiliency, Cx**
Chris Diamond + Rebecca Schmidt
- 6. Cost Estimating**
Subhash Tuladhar
- 7. Office Master Specifications (OMS)**
Richard Jones

MEET DDC

PB CAPITAL PROJECT CORE TEAM:

Project Manager

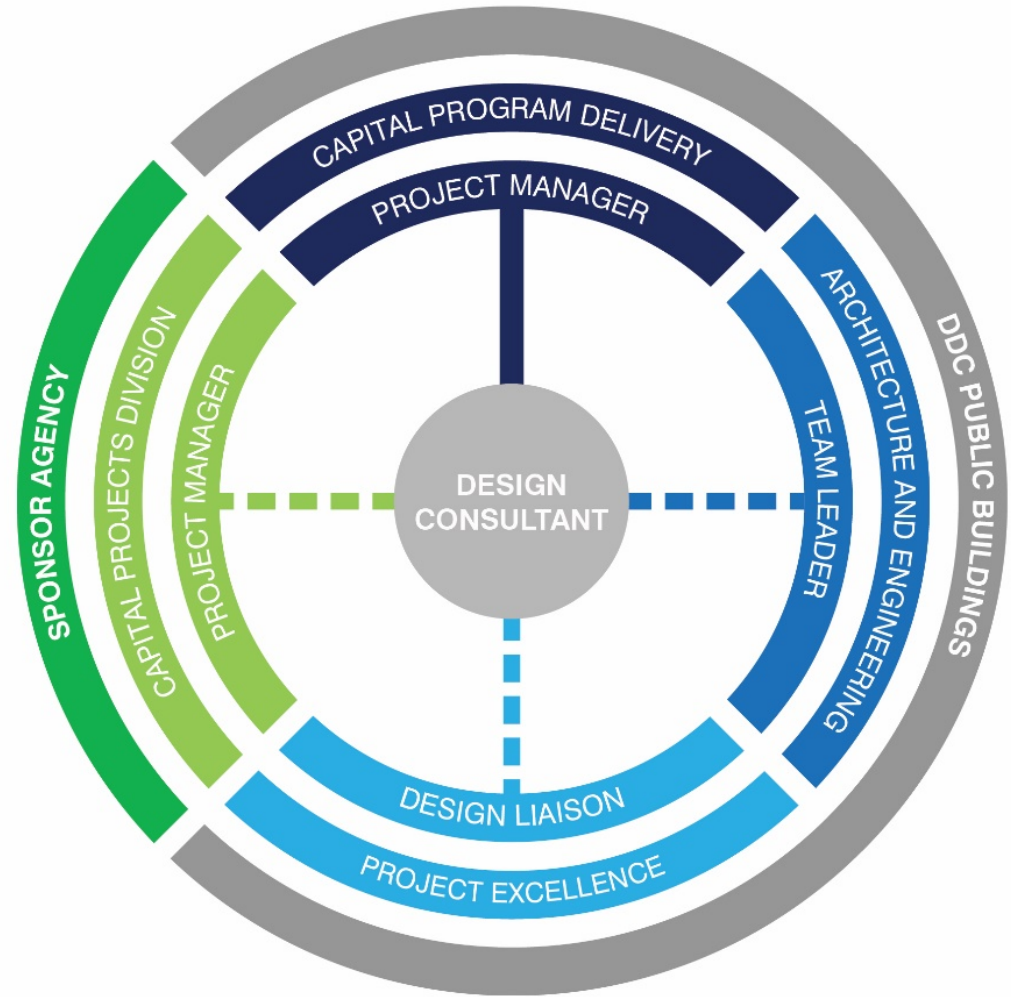
Leads project, manages Design Consultant and ensures design delivered within schedule and budget (in collaboration with Project Controls)

A&E Team Leader

Coordinates support services and provides design and technical expertise (Architectural, Engineering, Landmark, Landscape, Sustainability, Permits and Approvals etc....)

Design Liaison

Ensures development of a design that is responsive to key agency priorities and civic design criteria.



WORKFLOW OVERVIEW

PLANNING & INITIATION

DESIGN

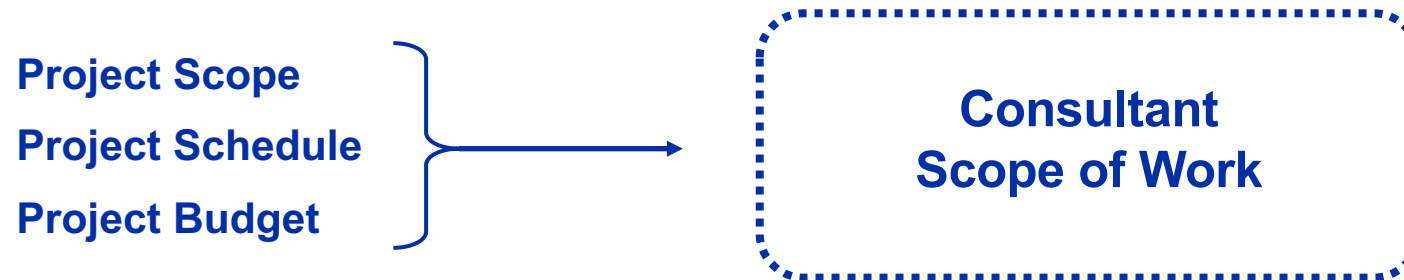
PROCUREMENT

CONSTRUCTION

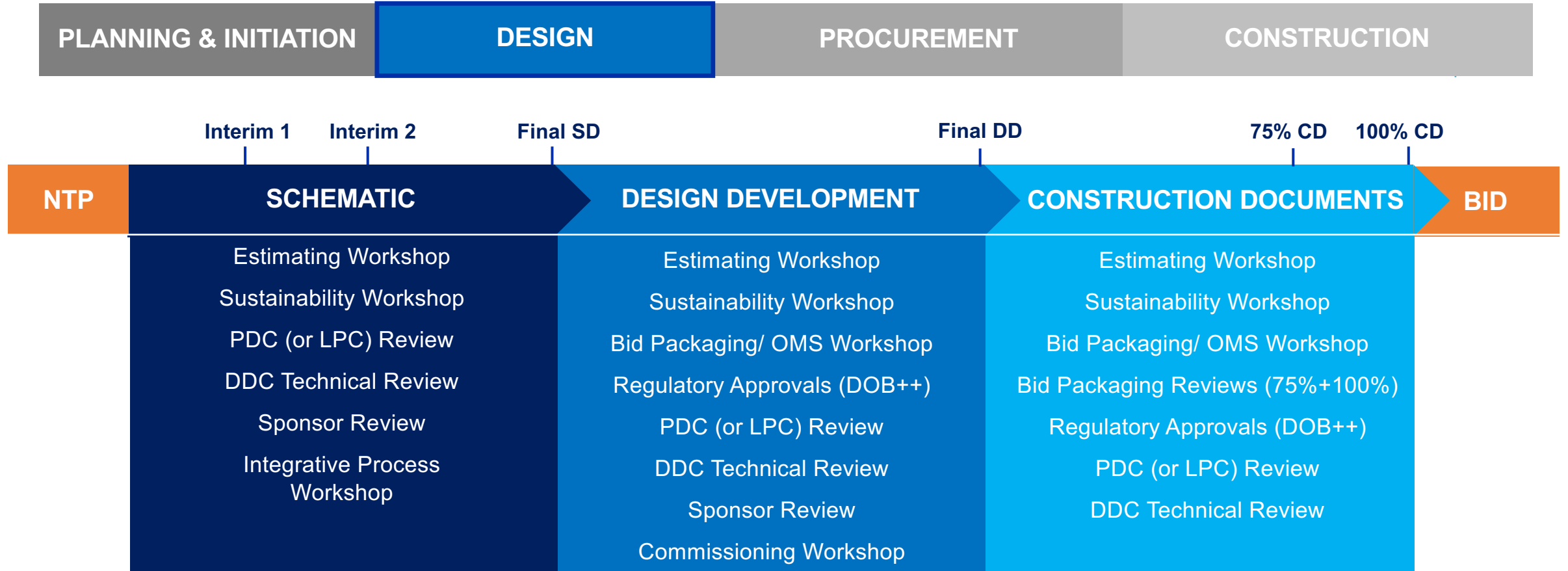
WORKFLOW OVERVIEW



Front End Planning Process Establishes:



WORKFLOW OVERVIEW



WORKFLOW OVERVIEW



- **Biweekly Progress Meetings throughout Design Phase**

Standard agenda items include:

- Schedule, Budget, Scope, Accessibility, Code Compliance, Constructability, Utility, Regulatory Approvals
- **Schedule & Cost Estimate provided and reviewed at each Submission**
- **Design Consultant Performance Evaluation at each Milestone**

WORKFLOW OVERVIEW



- Specifications approved “As-To-form”
- Final Acceptance Payment upon Legal Approval

- RFI’s and Addenda

- Bid Leveling

WORKFLOW OVERVIEW

PLANNING & INITIATION

DESIGN

PROCUREMENT

CONSTRUCTION

KICKOFF

CONSTRUCTION

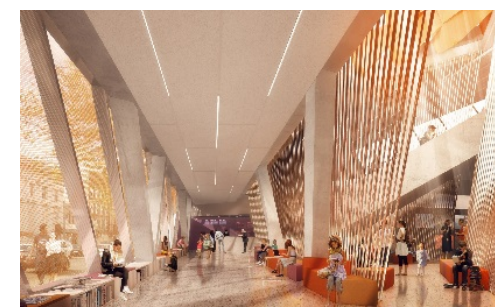
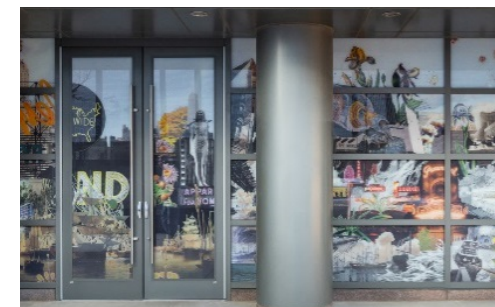
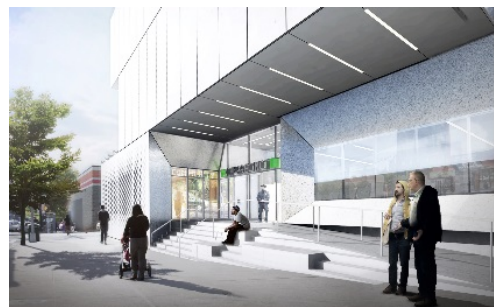
SUBSTANTIAL
COMPLETION

CLOSEOUT

- Industry-Standard Construction Administration Services
- DDC Construction PM or CM Consultant on-site
- Bi-Weekly Site Meetings

PB PROJECT EXCELLENCE: PROFESSIONAL SERVICES CONTRACTS

MICHAELA METCALFE – AIA, CCM, LEED AP



1100: Architect · Abruzzo Bodziak Architects · Agrest and Gandelsonas Architects · **Allied Works Architecture** · Ammann & Whitney
Andrew Berman Architect · **Architecture in Formation** · Architecture Research Office · Arquitectonica · Asymptote Architecture · **Atelier
Pagnamenta Torriani Architects Planners** · Audrey Matlock Architect · Bade Stageberg Cox · Belmont Freeman Architects · Bentel &
Bentel, Architects/Planners · Bernheimer Architecture · Beyhan Karahan & Associates Architects · Biber · Bjarke Ingels Group · **BKSK
Architects** · **Body Lawson Associates** · **Buro Koray Duman Architecture** · BWA + de.Sign · Caples Jefferson Architects · Charles
Rose Architects · Christoff : Finio Architecture · CR Studio Architects · **Dattner Architects** · **Dean/Wolf Architects** · Deborah Berke &
Partners Architects · **Elmslie Osler Architect** · Ennead Architects · Fox & Fowle · Frederic Schwartz Architects · **G Tects Architecture
Gans Studio: Architecture** · Garrison Architects · Gluckman Mayner Architects · Gray Organschi Architecture · Grimshaw Architects · **H3
Hardy Collaboration Architecture** · Hanrahan Meyers Architects · HS2 Architecture and FREE · **Huff + Gooden Architects** · **IKON.5
Architects** · **Jaklitsch/Gardner Architects** · **Jordan Parnass Digital Architecture** · Karen Bausman + Associates · Keenen/Riley
Kiss + Cathcart, Architects · LARC Studio · Leeser Architecture · Leroy Street Studio · **LEVENBETTS** · Locascio Architect · **LTL Architects**
· Marble Fairbanks · Marpillero Pollak Architects · **Marvel Architects** · Matthew Baird Architects · Michielli + Wyetzner Architects · Monica
Ponce de Leon Studio · Moorhead & Moorhead · Murphy Burnham & Buttrick Architects · nARCHITECTS · **OBRA Architects** ·
Ogawa/Depardon Architects · Ohlhausen DuBois Architects · Pasanella + Klein Stolzman + Berg · Pendergast Laurel Architects Rafael Vinoly
Architects · **Rice + Lipka Architects** · Rietveld Architects · Rogers Marvel Architects · Sage and Coombe Architects · Seldorf Architects ·
Sen Architects · Skidmore, Owings and Merrill · **Slade Architecture** · Smith-Miller + Hawkinson Architects · Snøhetta · Spacesmith ·
Stephen Yablon Architecture · Steven Harris Architects · Steven Holl Architects · **Studio Gang** · Studio Joseph · Studio SUMO · TEN
Arquitectos · The Galante Architecture Studio · Thomas Phifer and Partners · Toshiko Mori Architect · Urbahn Architects · W Architecture and
Landscape Architecture · Wallance + Hibbs Architects · **Weiss/Manfredi Architects** · Weisz + Yoes Architecture · WORK Architecture
Company · Yoshihara McKee Architects · **Zakrzewski + Hyde Architects**

PROFESSIONAL SERVICES CONTRACTS

Standard Requirements

\$0 - \$50M

3 Years On Call

Stand-Alone

\$50M +

Project Specific

PROFESSIONAL SERVICES CONTRACTS

Standard Requirements

\$0 - \$200M

3 Years On Call

Stand-Alone

\$200M +

Project Specific

PROFESSIONAL SERVICES CONTRACTS

	Standard Requirements	\$0 - \$200M	3 Years On Call
	Stand-Alone	\$200M +	Project Specific
NEW!	M/WBE Micro Purchase	\$4M	Project Specific
NEW!	Design/Build		Project Specific

STANDARD REQUIREMENTS CONTRACTS

Architectural (DCE)



Envelope + Roof



Historic Preservation

Structural



MEP

Landscape

Architectural Design
3 Categories, 20 Firms

**New Construction,
Major Renovation or
CPSD**

Architect Prime

Technical Design
2 Categories, 10 Firms

**Single or Multi-Trade
System Upgrade or
Replacement**

Architect Prime

STANDARD REQUIREMENTS CONTRACTS

	Small	Medium	Large
Architectural Design	5 firms projects under \$10 M	10 firms \$10 – 50 M	5 firms \$50 – 200 M
Technical Design	5 firms projects under \$10 M	5 firms \$10 – 50 M	

KEY CONTRACT UPDATES

**Fee Curve
with CA on
Time Card**

**Direct Salary
Rates X
Multiplier**

**Rotational
Assignments
and Sub
Identification**

**Design
Durations**

KEY PRIORITIES

**Emphasis on
Schedule,
Budget and
Scope**

**Performance
Evaluations**

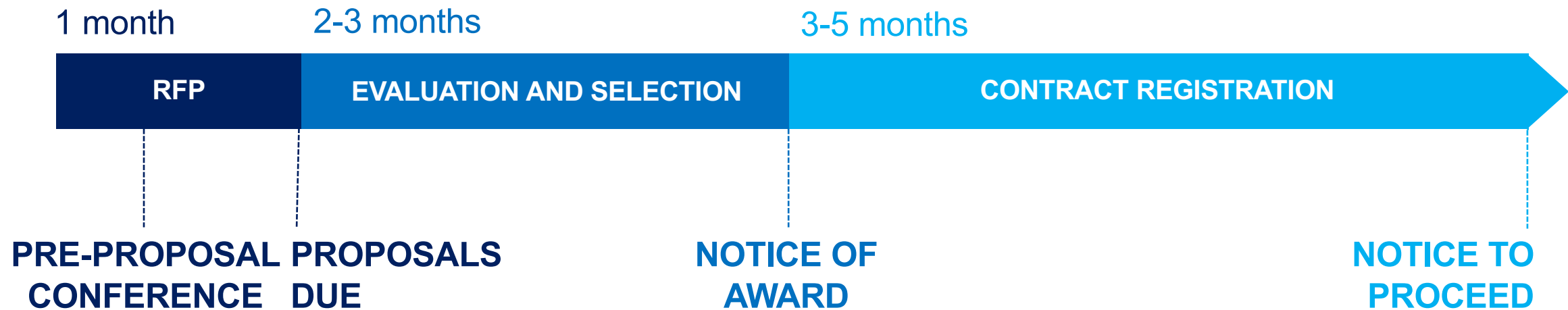
**Project
Excellence**

PARTNERS

What are we looking for in our partners?

- Dedicated and collaborative
- Ability to deliver on-schedule and within budget
- Proven track record of delivering high quality projects
- Ability to resolve complex requirements and navigate unforeseen circumstances

STANDARD REQUIREMENTS CONTRACTS RFP TIMELINE



Public Works

Reflecting on 15 Years of Project Excellence for New York City

Making Enduring Structures
KFW GARDENS HILLS LIBRARY / QUEENS
WORKac



Welcoming Residents
FAST FIATRUSH LIBRARY / BROOKLYN
LEVENBETTS



Expanding Public Space
TIMES SQUARE / MANHATTAN
SNØHETTA



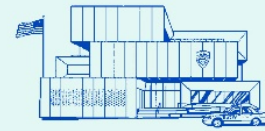
Building Resilience
OCEAN BREEZE ATHLETIC COMPLEX / STATEN ISLAND
SAGE AND COOMBE ARCHITECTS



Supporting Diverse Needs
ELMHURST LIBRARY / QUEENS
MARRILLERO POLLAK ARCHITECTS



Connecting Communities
40th PRECINCT / THE BRONX
BIG-BJARKE INGELS GROUP



Meeting Local Needs
JOSEPH A. VERDINO JR. FIELD OF DREAMS / STATEN ISLAND
GRAY ORGANISCH ARCHITECTURE



Adding Value
METROTECH CENTER SECURITY UPGRADE / BROOKLYN
WXY



Fostering Pride
MANHATTAN DISTRICT 17/2/3 GARAGE AND SPRING STREET SAIT SHED
DATTNER ARCHITECTS AND WXY



Conveying Character
HARPER STREET YARD / QUEENS
MARCHITECTS



Finding Economical and Practical Solutions
CARRIAGE HOUSES FOR THE STATEN ISLAND HISTORICAL SOCIETY
RICE HILPKA ARCHITECTS



Advancing Equity
WEEKSVILLE HERITAGE CENTER / BROOKLYN
CAPLES-JULIFLORSON ARCHITECTS



Encouraging Activity and Movement
QUEENS MUSEUM
GRIMSHAW WITH AMMANN & WHITNEY



Promoting Sustainability
QUEENS BOTANICAL GARDEN VISITOR & ADMINISTRATION CENTER
DASK ARCHITECTS



Creating Vitality
PUBLIC THEATER / MANHATTAN
ENNEAD ARCHITECTS



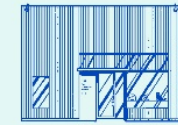
Honoring History
STAPLETON LIBRARY / STATEN ISLAND
ANDREW BERMAN ARCHITECT



Providing Critical Resources
77th AVENUE EMS STATION 3 / THE BRONX
SMITH MILLER + HAWKINSON ARCHITECTS



Meeting the City's Needs
MANHATTAN PET ADOPTION CENTER
STUDIO JOSEPH



Promoting Health
CHELSEA SEXUAL HEALTH CLINIC / MANHATTAN
STEPHEN YABLON ARCHITECTURE



Responding Holistically
RESCUE COMPANY 2 / BROOKLYN
STUDIO GANG



Making Communities Stronger
FAR ROCKAWAY LIBRARY / QUEENS
SNØHETTA



Envisioning Change
118th PRECINCT / QUEENS
DATTNER ARCHITECTS



PB DESIGN-BUILD: PROJECT DELIVERY STRATEGY

ALISON N. LANDRY – AIA

2020 PROJECT DELIVERY LOOKAHEAD

New York State recently passed the New York City Public Works Investment Act (“Act”), which authorizes DDC to award design-build contracts for certain public works within the City.

DESIGN-BUILD PROJECT DELIVERY AT DDC

The Act authorizes design-build project delivery for the following categories of public works:

- Public works projects with an estimated value above \$10,000,000; and
- Public works projects with an estimated value above \$1,250,000 if the public work:

DESIGN BUILD PROJECT DELIVERY AT DDC

... public works projects above \$1,250,000 that meet certain criteria:

- Parks Department
- NYCHA
- Cultural institutions
- Public libraries for NYPL, BPL, and QPL
- Security infrastructure
- Right of way accessibility improvements

DESIGN BUILD PROJECT DELIVERY AT DDC

Objectives

- High quality design
- Team coordination and collaboration
- Qualitative, best value selection of builder
- Construction expertise in the design process
- Design expertise in the construction process

DESIGN BUILD PROJECT DELIVERY AT DDC

Standard Requirements		3 Years On Call
Owner's Representative Services	Design-Build Program	1 Year On Call
Stand-Alone Design Build	Design-Build Project Execution	Project Specific

DESIGN BUILD PROJECT DELIVERY AT DDC

Standard Requirements		3 Years On Call
Owner's Representative Services	Design-Build Program	1 Year On Call
Stand-Alone Design Build	Design-Build Project Execution	Project Specific

STANDARD REQUIREMENTS + DESIGN BUILD

Potential requirements contract task orders for:

- Preliminary design
- Preparation of “bridging documents”
- Scope verification and CA oversight
- Peer review

WORKFLOW: DESIGN-BID-BUILD



- **Biweekly Progress Meetings throughout Design Phase**

Standard agenda items include:

- Schedule, Budget, Scope, Accessibility, Code Compliance, Constructability, Utility, Regulatory Approvals
- **Schedule & Cost Estimate provided and reviewed at each Submission**
- **Design Consultant Performance Evaluation at each Milestone**

WORKFLOW: DESIGN BUILD



- **Preliminary Design:** may be through Schematic or Design Development, depending on the scope or project
Additional tasks may include: preparation of bridging documents and procurement support
- **With Design Builder on board, Designer may stay on to support DDC, depending on the scope or project**
Additional tasks may include: scope verification, peer review, construction administration oversight

DDC 2020 LOOK AHEAD

Over the next 6 months we will be

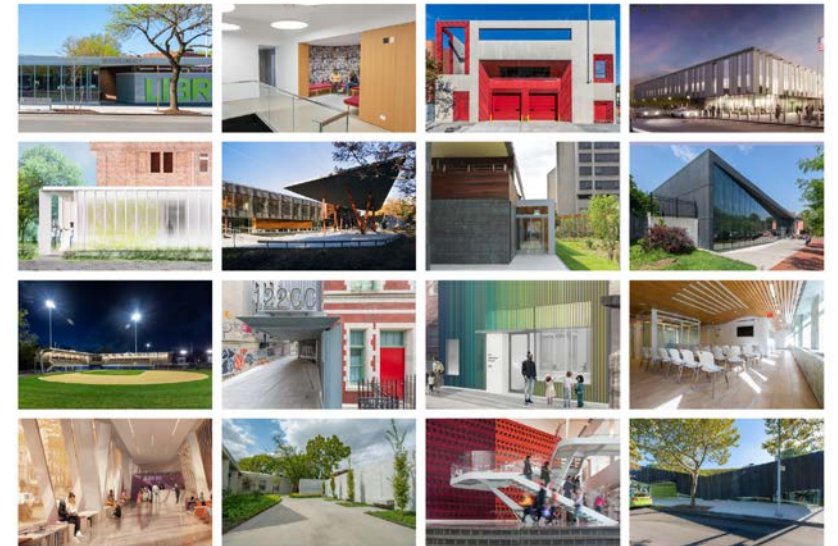
- Releasing an RFP for Owner's Representative Services for Design-Build program
- Capacity building for in-house Design-Build knowledge
- Establishing methodology for project selection in conjunction with our sponsor agencies
- Connecting with the industry
- Develop a robust Design-Build program to expand the City's project delivery options

DESIGN CONSULTANT GUIDE

STARLING KEENE, RA
KATE SOLIS, LEED AP

Design Consultant Guide

February 2020



BUILDING FOR THE CITY

PUBLIC BUILDINGS

- FEDUCIARY RESPONSIBILITY
- DURABILITY

CITY PROCUREMENT RULES

- SEALED COMPETITIVE BID
- NO DELEGATED DESIGN
- SPECIFICATIONS + LANGUAGE REQUIREMENTS
- COST ESTIMATING UNDER CITY CONSTRUCTION CONTRACT

REGULATORY APPROVALS, ETC.

- LOCAL LAWS
- LPC / PDC
- ADA / ACCESSIBILITY

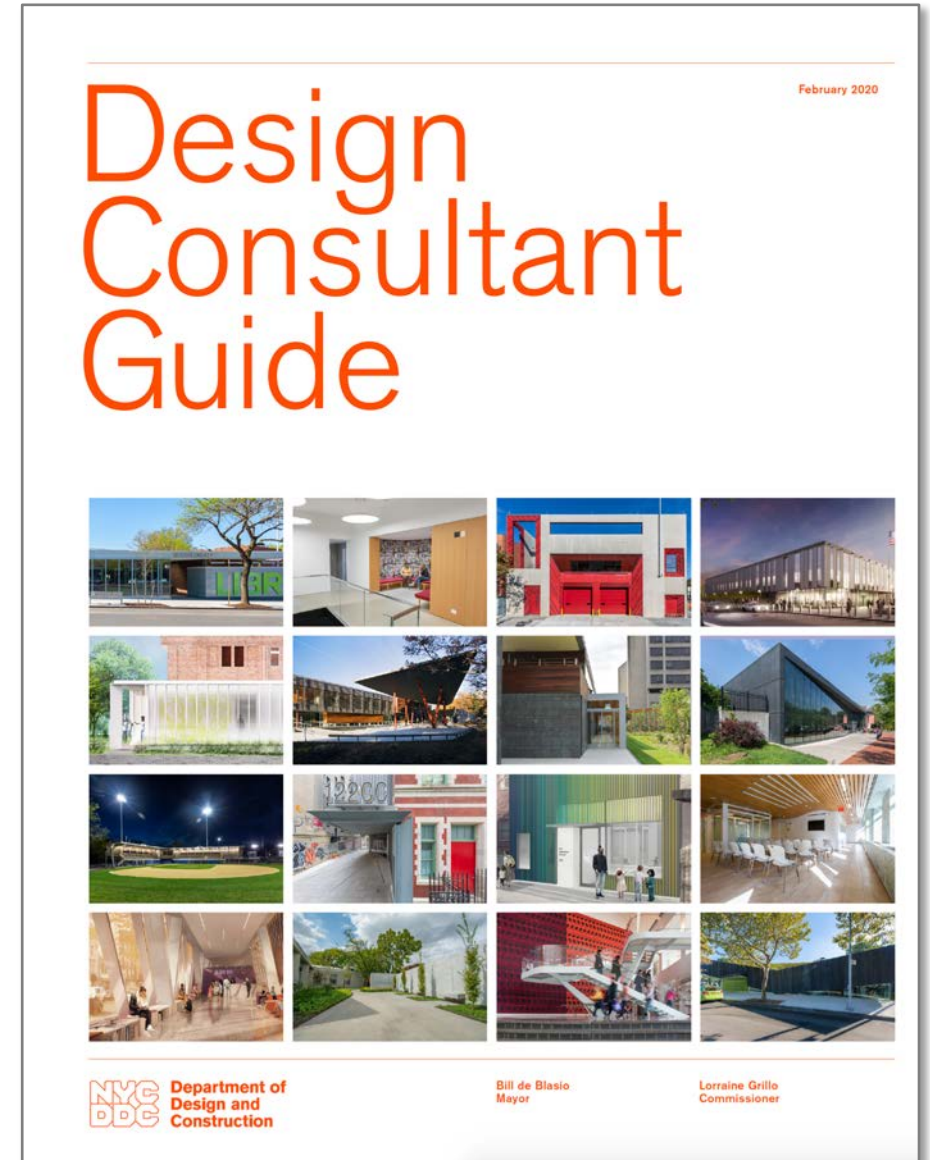
PURPOSE OF THE GUIDE

- HELP NAVIGATE CITY'S REQUIREMENTS
- PROMOTE THE OPTIMAL OUTCOME GIVEN THE ABOVE

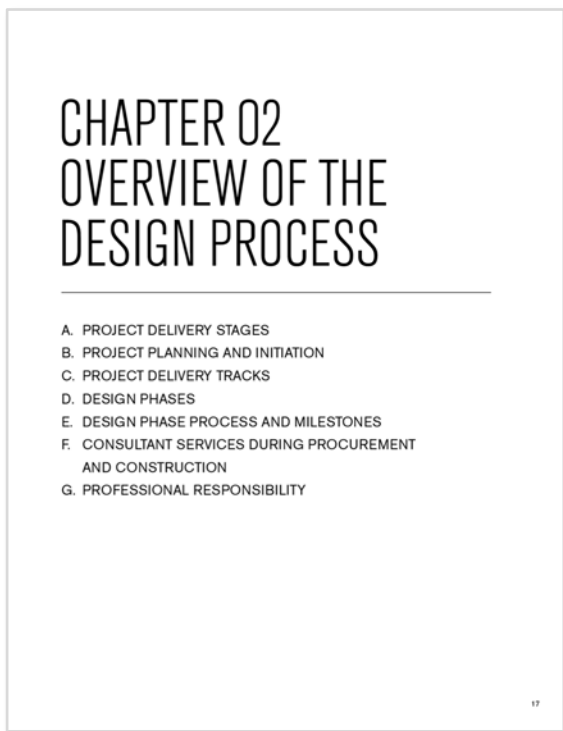
DESIGN CONSULTANT GUIDE 2020

YOUR CONTRACT CONSISTS OF:

- AGREEMENT
- TASK ORDER
- DESIGN CONSULTANT GUIDE



STRUCTURE OF THE DESIGN CONSULTANT GUIDE



Design-Bid-Build Project Tracks:

TRACK 1 New Construction, Major Renovations



TRACK 2 Complex Building System Upgrades, Envelope Reconstruction



TRACK 3 Simple Building System Upgrades



TRACK 4 Expedited Design



STRUCTURE OF THE DESIGN CONSULTANT GUIDE

CHAPTER 03: DESIGN & CONSTRUCTION PHASE DELIVERABLES

- A. PROJECT DELIVERABLES
- B. GENERAL INFORMATION

29

CHAPTER 04: PROJECT CONTROLS

- A. INTRODUCTION
- B. PROJECT SCHEDULE
- C. CONSTRUCTION COST ESTIMATING

81

CHAPTER 05: BID PACKAGING REQUIREMENTS

- A. INTRODUCTION
- B. BID PACKAGE COMPONENTS
- C. ORGANIZING, FORMATTING AND PRESENTING THE BID PACKAGE
- D. METHODS OF PROCUREMENT
- E. DDC SPECIFICATION REQUIREMENTS
- F. CONSULTANT WORK SESSIONS
- G. DDC OFFICE MASTER SPECIFICATIONS

93

CHAPTER 06: DESIGN CRITERIA

- A. ENVIRONMENTAL AND GEOTECHNICAL ENGINEERING
- B. DEMOLITION
- C. STRUCTURES AND SOILS
- D. SITE CIVIL ENGINEERING
- E. ARCHITECTURE
- F. ACCESSIBILITY
- G. LANDSCAPE ARCHITECTURE
- H. STRUCTURAL ENGINEERING
- I. MECHANICAL ENGINEERING
- J. ELECTRICAL ENGINEERING
- K. PLUMBING ENGINEERING
- L. FIRE PROTECTION
- M. HISTORIC PERSERVATION

109

STRUCTURE OF THE DESIGN CONSULTANT GUIDE

CHAPTER 07: COMMISSIONING

- A. INTRODUCTION
- B. COMMISSIONING AGENT
- C. SERVICES
- D. DELIVERABLES
- E. COMMISSIONING DESIGN GUIDANCE

245

CHAPTER 08: SUSTAINABILITY AND RESILIENCY

- A. SUSTAINABLE DESIGN
- B. RESILIENT DESIGN

259

CHAPTER 09: PERCENT FOR ART

- A. INTRODUCTION
- B. THE PERCENT FOR ART LAW
- C. GENERAL INFORMATION FOR THE CONSULTANT
- D. APPROACHES TO COMMISSIONING PUBLIC ART
- E. PERCENT FOR ART CONTRACT
- F. ARTWORK REVIEW INFORMATION
- G. ARTWORK PAYMENTS
- H. DELIVERABLES

285

CHAPTER 10: REGULATORY APPROVALS

- A. INTRODUCTION
- B. REGULATORY APPROVAL SERVICES
- C. REGULATORY APPROVAL DELIVERABLES
- D. DEPARTMENT OF BUILDINGS
- E. NEW YORK CITY COMMUNITY BOARDS
- F. PUBLIC DESIGN COMMISSION
- G. LANDMARKS PRESERVATION COMMISSION
- H. ADDITIONAL REGULATORY AGENCIES

299

DCG KEY POINTS:

CHAPTER 03: SD PHASE DELIVERABLES

SD INTERIM SUBMISSION I : INVESTIGATIONS

- ADA & ACCESSIBILITY ANALYSIS
- CODE & ZONING ANALYSIS
- LL 31 – SITING AND APPROACH TO ENERGY CONSERVATION IS FOUNDATIONAL
- FILING PATHWAY AND REQUIRED APPROVALS

SD INTERIM SUBMISSION II : OPTIONS

- COSTS
- EVALUATION OF DESIGN OPTIONS

REGARDLESS OF PROJECT DELIVERY TRACK, THESE ITEMS ARE ALWAYS REQUIRED.

DCG KEY POINTS:

Chapter 08: Sustainability + Resiliency

Chapter 04: Project Controls

Chapter 05: Bid Packaging Requirements

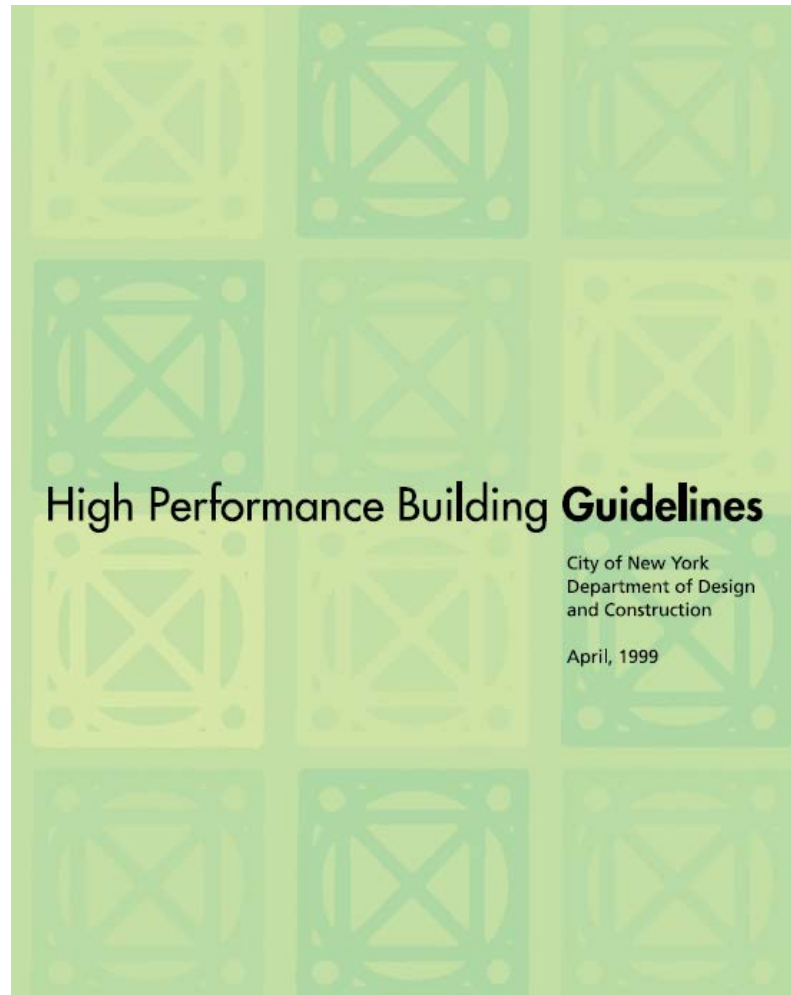
SUSTAINABILITY AND RESILIENCY

CHRISTOPHER DIAMOND, PE,
LEED AP
REBECCA SCHMIDT, LEED AP

CHAPTER 08: SUSTAINABILITY AND RESILIENCY

- A. SUSTAINABLE DESIGN
- B. RESILIENT DESIGN

SUSTAINABILITY



DDC's High Performance Building Guidelines, 1999



Queens Botanical Gardens Visitor and Administration Center, LEED Platinum, 2007.
BKSK Architects

SUSTAINABILITY: REGULATIONS

CITY BUILDINGS ONLY

Local Law 31-2016:
Low Energy Intensity Buildings,
Passive House level by 2030

Local Law 32-2016:
LEED Gold Certification

Local Law 6-2014: Geothermal

CITY OF NY MUNICIPAL OPERATIONS

Executive Order 26-2017:
Paris Climate Agreement

Local Law 97-2019:
40% GHG reduction by 2025
50% GHG reduction by 2030

PRIVATE BUILDINGS ONLY

Local Law 97-2019:
GHG emissions cap established
for buildings 25,000sf+
by 2024 and 2030

PRIVATE AND PUBLIC BUILDINGS

NYC Energy Code 2020
(NYCECC2020)

Local Laws 92 & 94-2019
Sustainable Roofing Zones

Local Law 95-2019: Energy Grades

Local Law 97-2019: Citywide GHG
reduction: 40% by 2030 and 80% by
2050

SUSTAINABILITY: REGULATIONS

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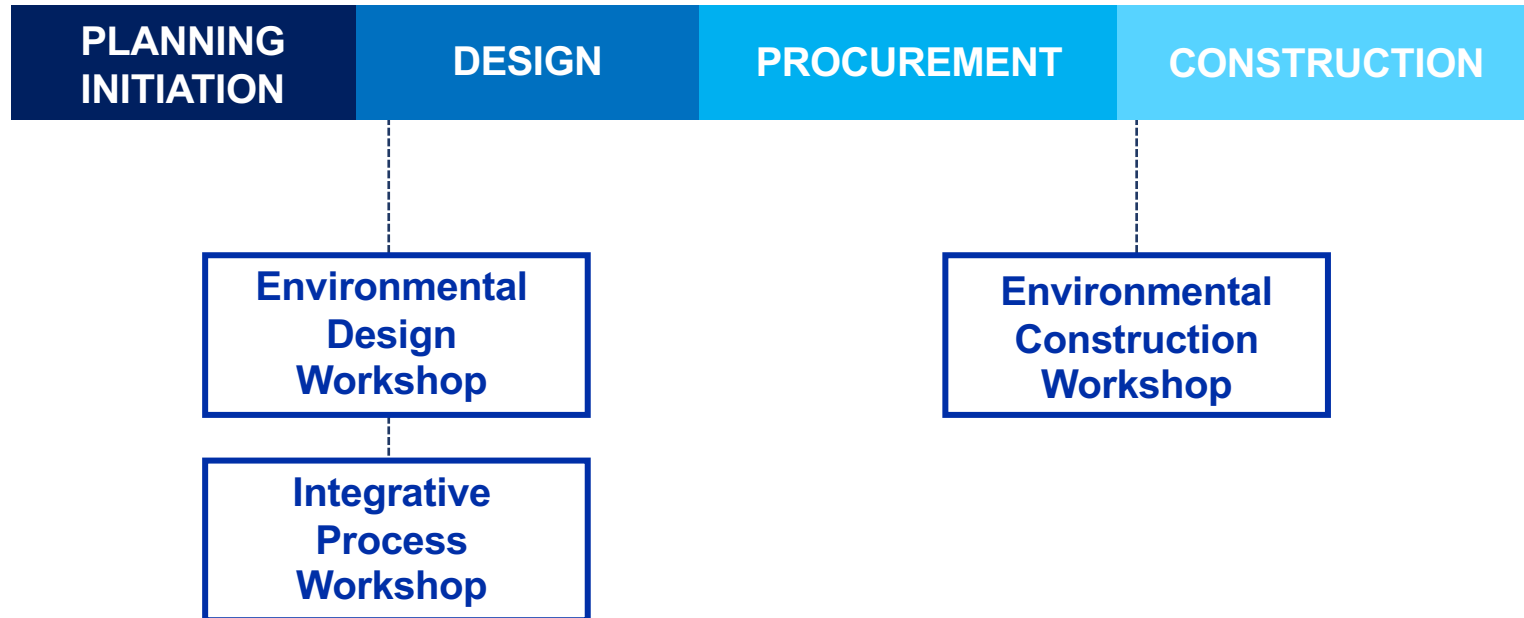
Local Law 95-2019: Energy Grades

Local Law 97-2019: Citywide GHG
reduction: 40% by 2030 and 80% by
2050

SUSTAINABILITY: INTEGRATIVE PROCESS

DESIGN CONSULTANT GUIDE:

- Focus on Collaboration
- Sustainability Workshops
- Deliverables by Phase

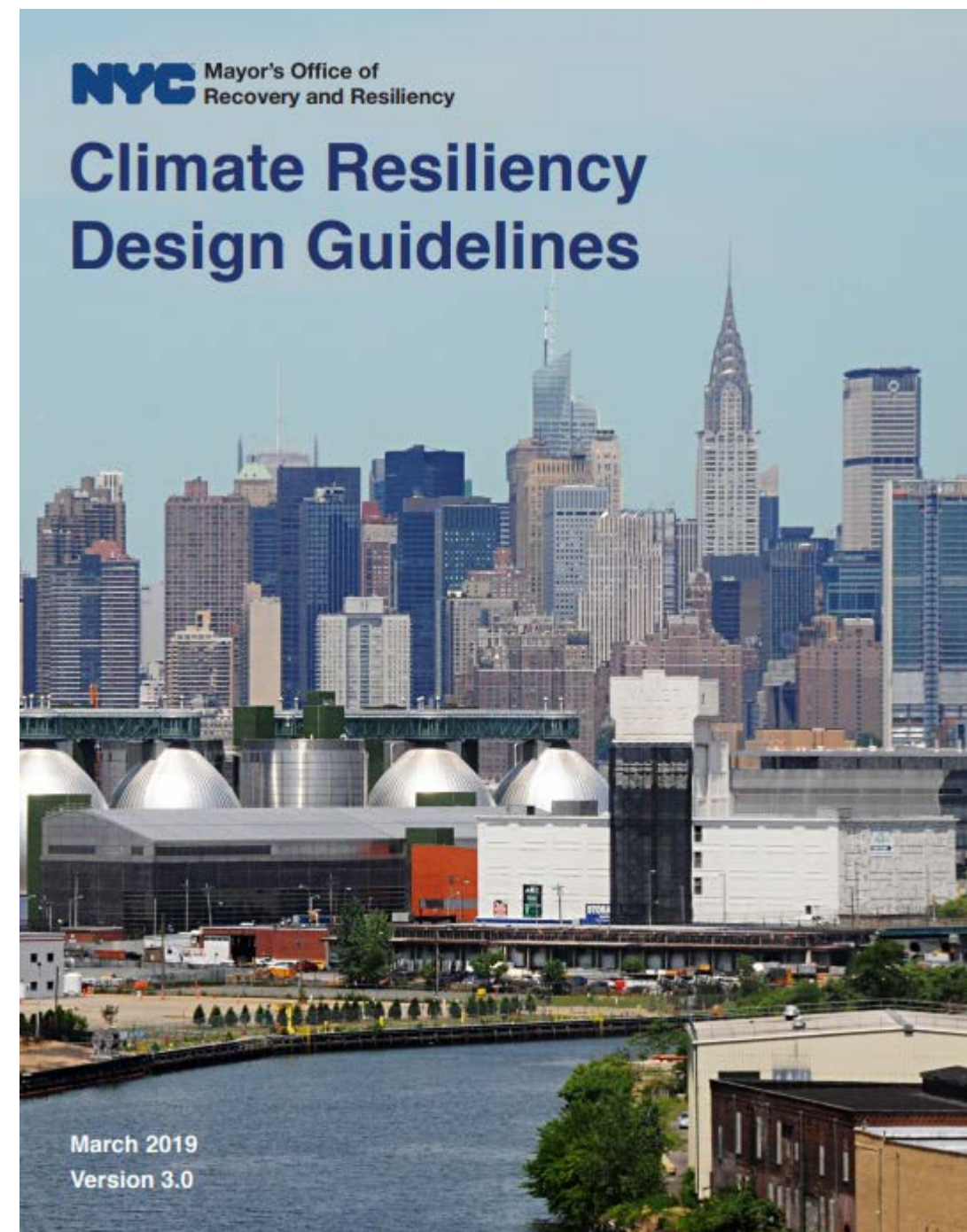


RESILIENCY

Mitigation strategies to address climate change risks:

- Increased heat
- Increased precipitation
- Sea level rise

Version 4.0 anticipated Spring 2020, with a mandatory pilot program.



RESILIENCY: INCREASED HEAT

- Over 100 New Yorkers die annually of causes exacerbated by extreme heat
- Heat waves are expected to get:
 - Longer
 - Hotter, and
 - More frequent
- NYC Panel on Climate Change predicts up to nine heat waves per year by the 2080s and approximately 87 days above 90°F



RESILIENCY: INCREASED PRECIPITATION

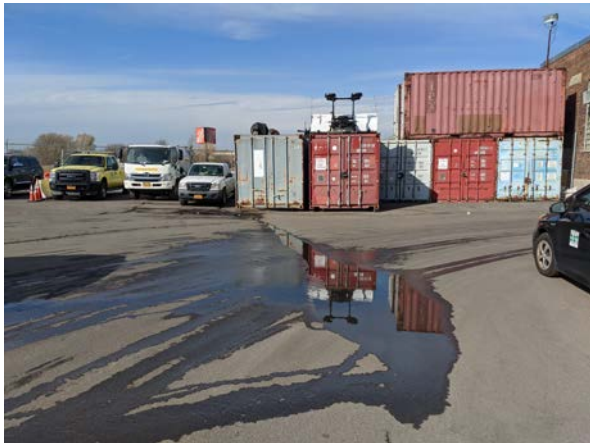
NYC Panel on Climate Change predicts:

- Increase in our “typical” storm that will lead to more releases from our CSOs
- Extreme precipitation events
 - Cloudbursts (2011 Copenhagen, 6” in two hours)
 - Hurricanes (Irene 2011, Tannersville NY, 11.6” in 24 hours)
 - Parallel movement of storm fronts (2014 Islip NY 12.6” in 24 hours)



RESILIENCY: SEA LEVEL RISE

Tidal inundation is expected to flood parts of every borough by 2100.



RESILIENCY: SEA LEVEL RISE

NYC's existing floodplains affects:

- 19% of NYC's total land area
- 782,800 residents
- 125,500 buildings



NYC Flood Hazard Mapper
www1.nyc.gov/site/planning/data-maps/flood-hazard-mapper.page

RESILIENCY: SEA LEVEL RISE

NYC 2100 Predictions:

- Doubling of area in the 100-year floodplain
- 50% increase in area in the 500-year floodplain

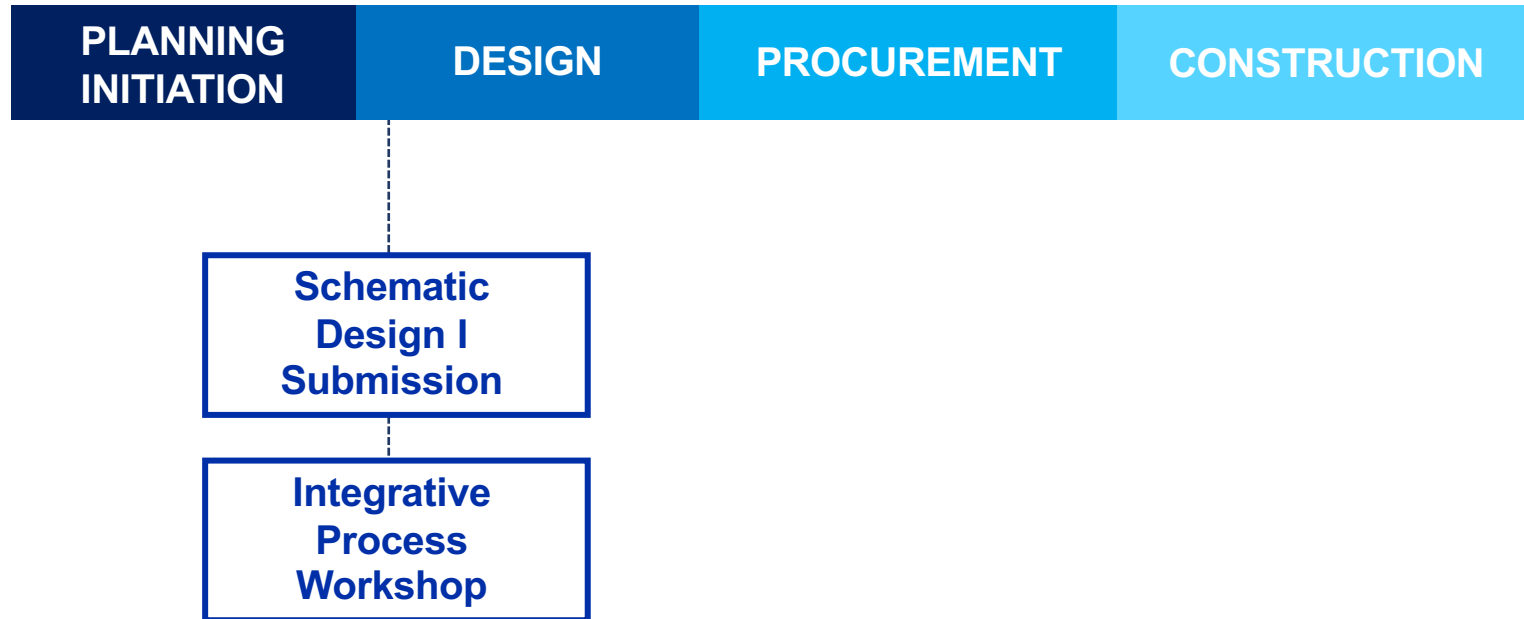


NYC Flood Hazard Mapper
www1.nyc.gov/site/planning/data-maps/flood-hazard-mapper.page

RESILIENCY

CLIMATE RESILIENCY DESIGN GUIDELINES:

- Risks Identified in SD I
- Measures incorporated into Design
- Guidelines will be updated periodically and may require additional deliverables



COMMISSIONING

DDC, as Owner, hires the Commissioning Agent.

- LEED Projects
- Required by the Energy Code
- Includes Envelope Commissioning
- Larger fire safety systems
- Complicated MEP systems, especially with a BMS
- If the sponsor agency requests it.

PROJECT CONTROLS: CONSTRUCTION COST ESTIMATE TEMPLATE

SUBHASH TULADHAR

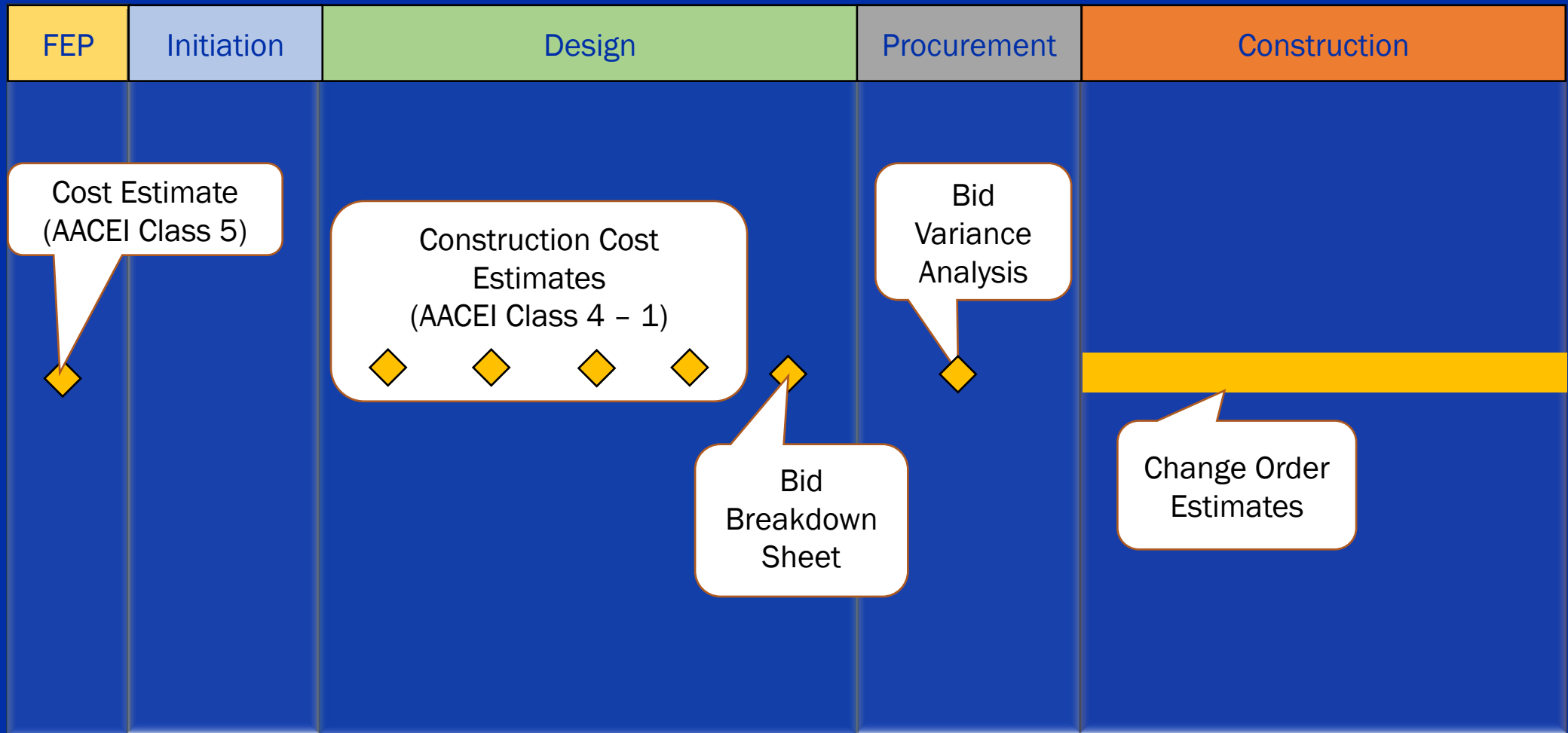
CHAPTER 04: PROJECT CONTROLS

- A. INTRODUCTION
- B. PROJECT SCHEDULE
- C. CONSTRUCTION COST ESTIMATING

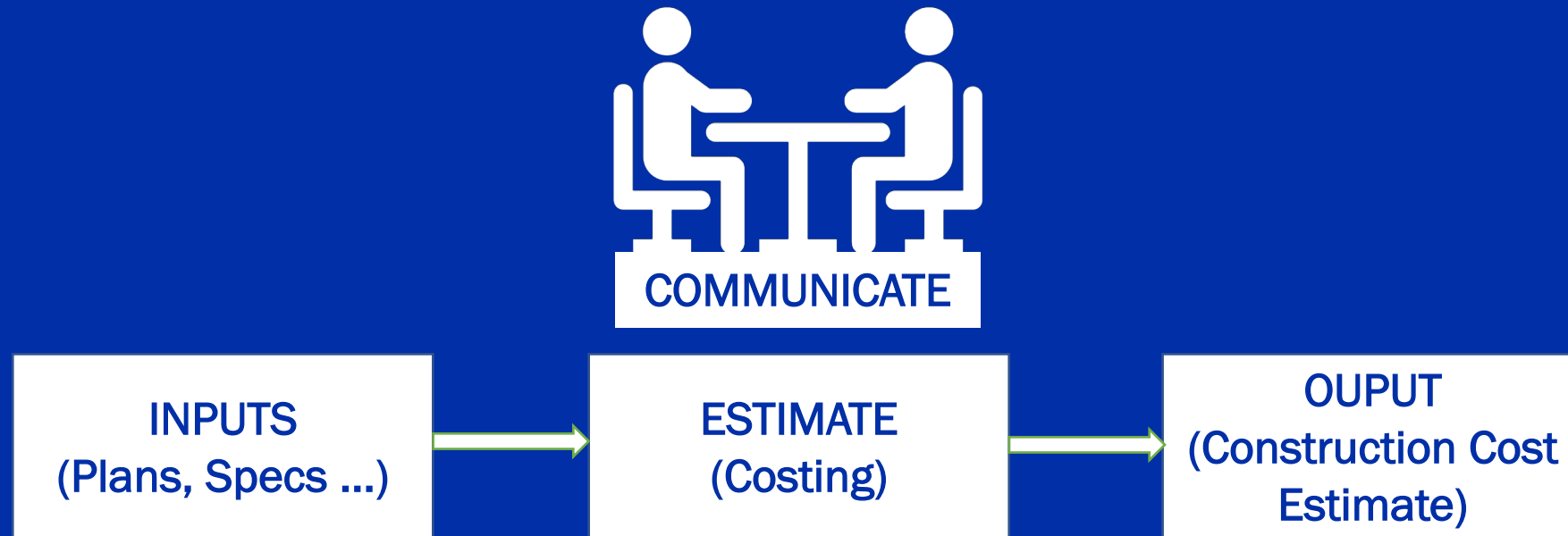
PURPOSE:

- Design to Budget
- Reduce cost growth
- Project fully funded

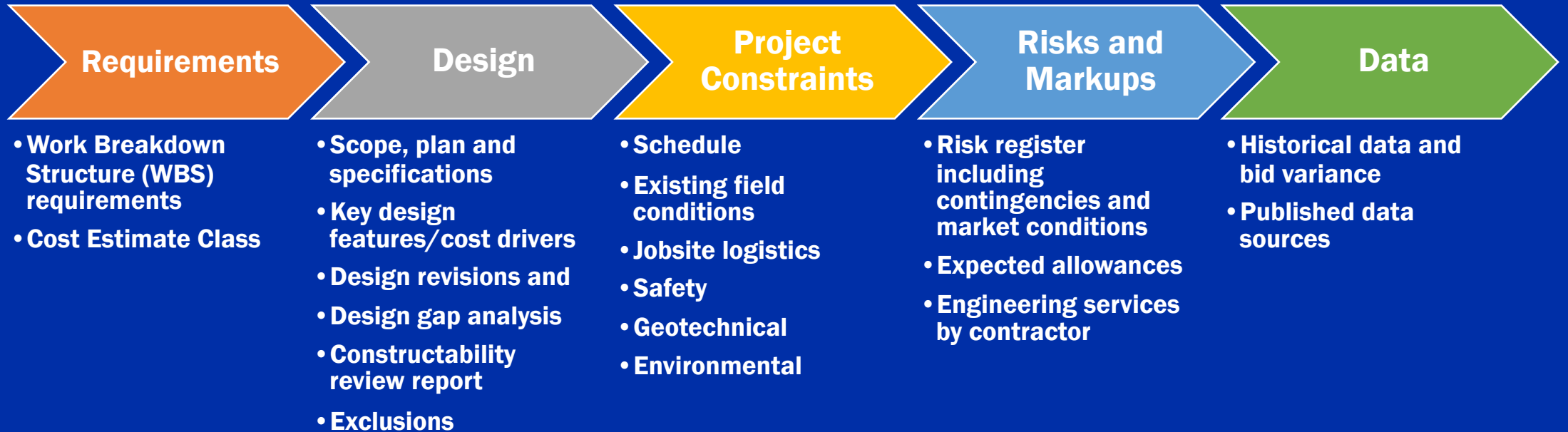
COST ESTIMATING LIFECYCLE



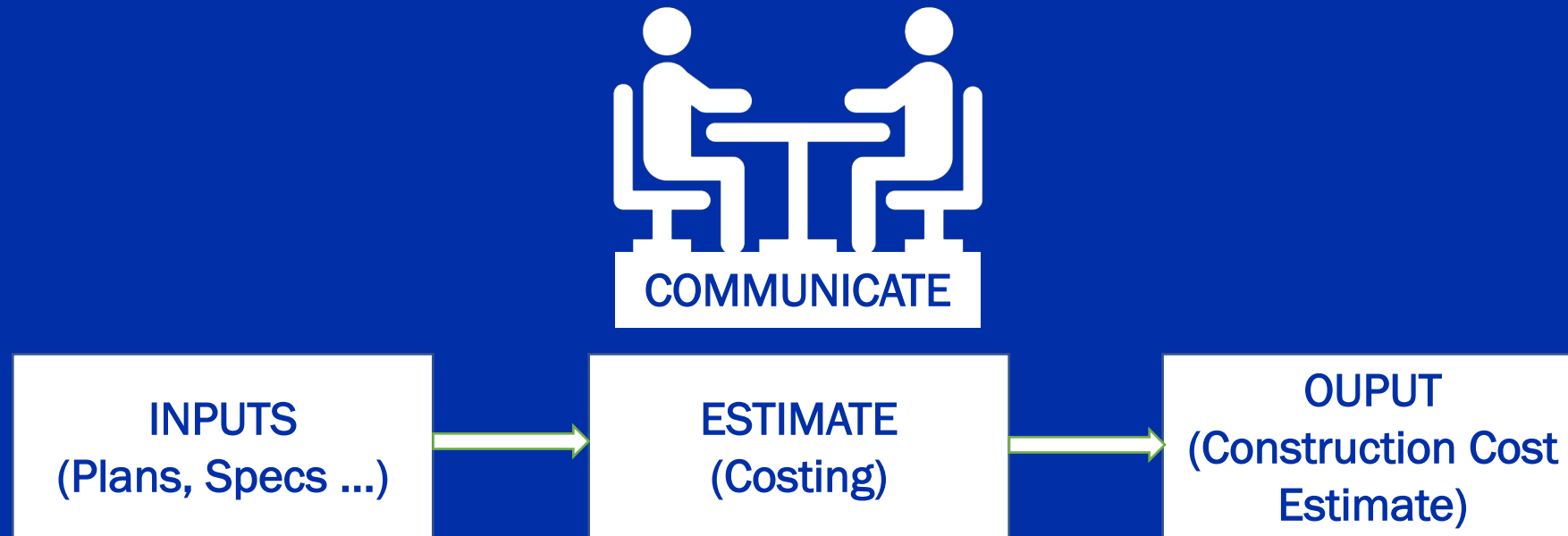
COST ESTIMATING PROCESS



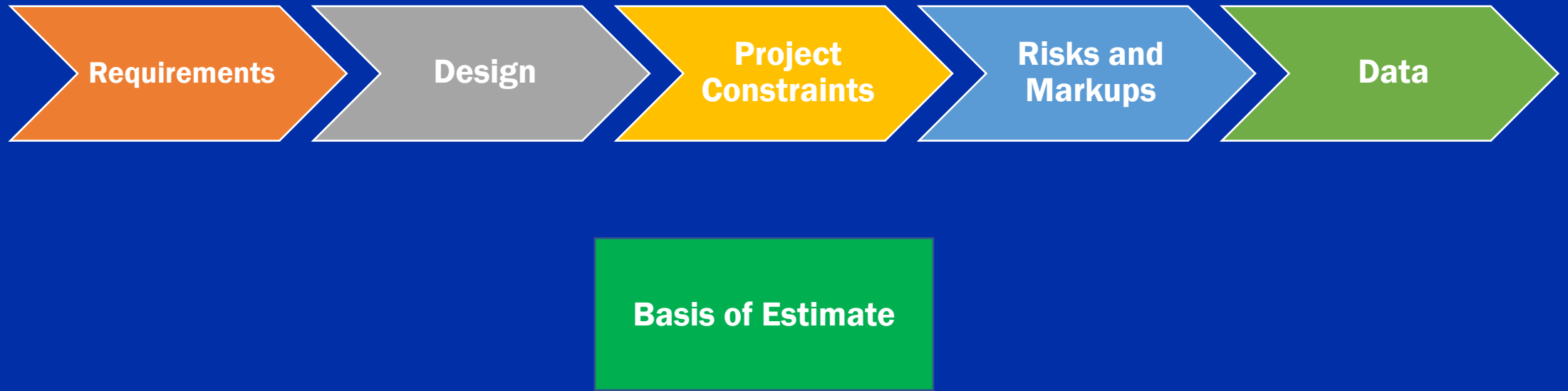
INPUTS:



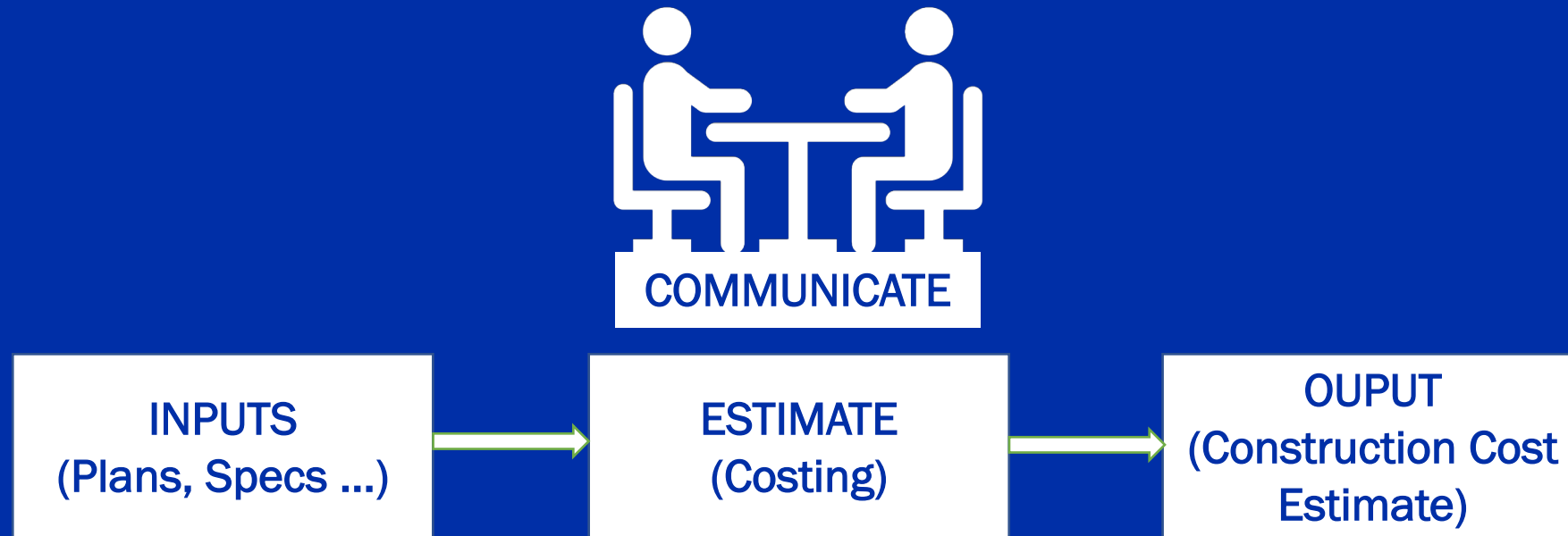
COST ESTIMATING PROCESS



WORKSHOPS



COST ESTIMATING PROCESS



STANDARDIZED COST ESTIMATE OUTPUT

Facilities communication

Improves QA / QC

Ensure package is complete

Expedites Reviews and Reconciliation

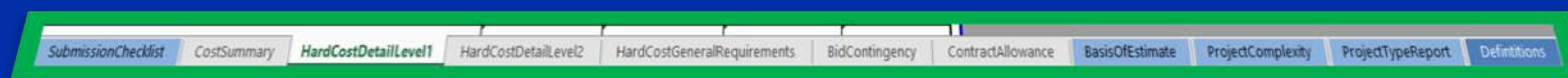
**Becomes an Input to DDC
historical database**

TEMPLATE



... downloadable from DDC website

- Currently adopted in select pilot projects
- Mandatory under new design consultant contract in 2021



- **Submission Checklist**
- **Cost Summary**
- **Detail Worksheets**
 - **Hard Cost (L,M,E)**
 - **General Requirements**
- **Basis of Estimate**
- **Project Report**
- **Markup Definitions**

SUBMISSION CHECKLIST

- confirms completeness
- expedites review



Cost Estimate Submission Checklist

Project ID:	
Project Name:	

Checklist Item	Reference	Included (Y/N)	For DDC Use
Estimating Workshop Minutes of Meeting *1			
Construction Work Cost Summary Worksheet			
Detailed Worksheets			
Hard Cost Detail Worksheet (Level 1)			
Hard Cost Detail Worksheet (Level 2)			
Hard Cost Itemized General Requirements Worksheet			
Bid Contingency Worksheet			
Construction Contract Allowance Worksheet			
Basis of Estimate			
Report			
Project Complexity Report			
Project Type Report			

*1 Minutes of Meeting shall include all decisions made relevant to basis of estimate

COST SUMMARY

presents summary cost
estimate in a standard format



Project ID:

Construction Work Cost Summary

Line Item	Description	Calculation	Cost
A	Hard Cost	see Detail Sheet	
B	General Conditions	included in Hard Cost, General Requirements (Division 1)	
C	Design Contingency	see Basis of Estimate	
D	Overhead and Profit	see Basis of Estimate	
E	Cost Escalation	see Basis of Estimate	
F	Subtotal¹	Sum (A thru E)	
G	Bid Contingency	see Detail Sheet	
H	Construction Contract Allowance	see Detail Sheet	
I	Estimated Construction Cost at Award	F+G+H	

HARD COST DETAIL (L1)

presents summary cost
estimate by CSI Division



Project ID:		Hard Cost Estimate (Level 1)			
Line Item No.	Description:	Total cost			Total Cost
		Material:	Labor:	Equipment:	
1	DIVISION 01 - GENERAL REQUIREMENTS				\$0.00
2	DIVISION 02 - EXISTING CONDITIONS	\$0.00	\$0.00	\$0.00	\$0.00
3	DIVISION 03 - CONCRETE	\$0.00	\$0.00	\$0.00	\$0.00
4	DIVISION 04 - MASONRY	\$0.00	\$0.00	\$0.00	\$0.00
5	DIVISION 05 - METALS	\$0.00	\$0.00	\$0.00	\$0.00
6	DIVISION 06 - WOOD, PLASTICS & COMPOSITES	\$0.00	\$0.00	\$0.00	\$0.00
7	DIVISION 07 - THERMAL & MOISTURE PROTECTION	\$0.00	\$0.00	\$0.00	\$0.00
8	DIVISION 08 - OPENINGS	\$0.00	\$0.00	\$0.00	\$0.00
9	DIVISION 09 - FINISHES	\$0.00	\$0.00	\$0.00	\$0.00
10	DIVISION 10 - SPECIALTIES	\$0.00	\$0.00	\$0.00	\$0.00
11	DIVISION 11 - EQUIPMENT	\$0.00	\$0.00	\$0.00	\$0.00
12	DIVISION 12 - FURNISHINGS	\$0.00	\$0.00	\$0.00	\$0.00
13	DIVISION 13 - SPECIAL CONSTRUCTION	\$0.00	\$0.00	\$0.00	\$0.00
14	DIVISION 14 - CONVEYING EQUIPMENT	\$0.00	\$0.00	\$0.00	\$0.00
15	DIVISION 21 - FIRE SUPPRESSION	\$0.00	\$0.00	\$0.00	\$0.00
16	DIVISION 22 - PLUMBING	\$0.00	\$0.00	\$0.00	\$0.00
17	DIVISION 23 - HEATING VENTILATION & AIR CONDITIONING	\$0.00	\$0.00	\$0.00	\$0.00
18	DIVISION 26 - ELECTRICAL	\$0.00	\$0.00	\$0.00	\$0.00
19	DIVISION 27 - COMMUNICATIONS	\$0.00	\$0.00	\$0.00	\$0.00
20	DIVISION 28 - ELECTRONIC SAFETY & SECURITY	\$0.00	\$0.00	\$0.00	\$0.00
21	DIVISION 31 - EARTHWORK	\$0.00	\$0.00	\$0.00	\$0.00
22	DIVISION 32 - EXTERIOR IMPROVEMENTS	\$0.00	\$0.00	\$0.00	\$0.00
23	DIVISION 33 - UTILITIES	\$0.00	\$0.00	\$0.00	\$0.00
24	DIVISION 34 - TRASPORATION	\$0.00	\$0.00	\$0.00	\$0.00
25	DIVISION 35 - WATERWAY & MARINE CONSTRUCTION	\$0.00	\$0.00	\$0.00	\$0.00
26	DIVISION 41 - MATERIAL PROCESSING & HANDLING EQUIPMENT	\$0.00	\$0.00	\$0.00	\$0.00
27	DIVISION 44 - POLLUTION & WASTE CONTROL EQUIPMENT	\$0.00	\$0.00	\$0.00	\$0.00
28	DIVISION 46 - WATER & WASTEWATER EQUIPMENT	\$0.00	\$0.00	\$0.00	\$0.00
29	DIVISION 48 - ELECTRICAL POWER GENERATION	\$0.00	\$0.00	\$0.00	\$0.00
Hard Cost Summary:		\$0.00	\$0.00	\$0.00	\$0.00

GENERAL REQUIREMENTS

Use an itemized general requirements for costing; Modify list, as needed

- Bond
- Insurance
- Construction Management (site personnel)
- Temporary Facilities and Controls
- Project Start-Up
- Project Execution
- Commissioning and Closeout

Project ID: _____ Division 1 General Requirements
(include all General Conditions)

Item#	Description	Qty	Unit	Unit Price	Total Cost	DDC COMMENTS:
	Floor Protection - Temporary scaffolds and platforms, Hoists Setup and remove				\$0.00	
	Dewatering				\$0.00	
4.6	Temporary Barriers And Enclosures					
	Barricades				\$0.00	
	Dust Barriers				\$0.00	
	Fences				\$0.00	
	Pollution Control				\$0.00	
	Protective Walkways				\$0.00	
	Security Measures				\$0.00	
	Tree And Plant Protection				\$0.00	
	Protection of adjacent work area including Properties, utilities or equipment etc.				\$0.00	
4.7	Temporary Controls					
	Erosion And Sediment Control				\$0.00	
	Pest Control				\$0.00	
	Rodent Control				\$0.00	
4.8	Project Sign					
	Project Main sign				\$0.00	
	Project Specific Identification				\$0.00	
5	Project Start-up					
5.1	Permits / Fees					
	DEP, DOT, DOB Permits				\$0.00	
	Expediter Fees				\$0.00	
	Scaffold / Rigger Licenses				\$0.00	
5.2	Surveying					
	Building Layout Survey				\$0.00	



BASIS OF ESTIMATE

The documentation allows a full understanding of the estimate:

- Documents overall project scope
- Records cost estimating inputs; how risks and design definition are incorporated
- Records key communications
- Facilitates review of baseline and changes
- Identify stakeholders

Project ID:		BOE: Basis of Estimate
PROJECT NAME:		
DDC PROJECT MANAGER NAME:		
COST ESTIMATE SUBMITTED BY:		
COST ESTIMATE SUBMISSION DATE:		
SECTION	DDC Comments	
1 Purpose		
2 Scope		
3 Methodology		
4 Estimate Classification		
5 Design Basis		

Adopts AACEI RP 34R-05 (BOE)



CONCLUSION

- **Refer DDC Design Consultant Guide, Chapter 4**
- **Consider all available INPUTS**
- **Leverage WORKSHOPS to communicate**
 - **Work with DDC PM to establish bid and construction contingency**
- **Adopt the standard Cost Estimate Template**
 - **Itemize general requirements**
 - **Document Basis of Estimate**
 - **Adopt DDC provided definitions for markups**

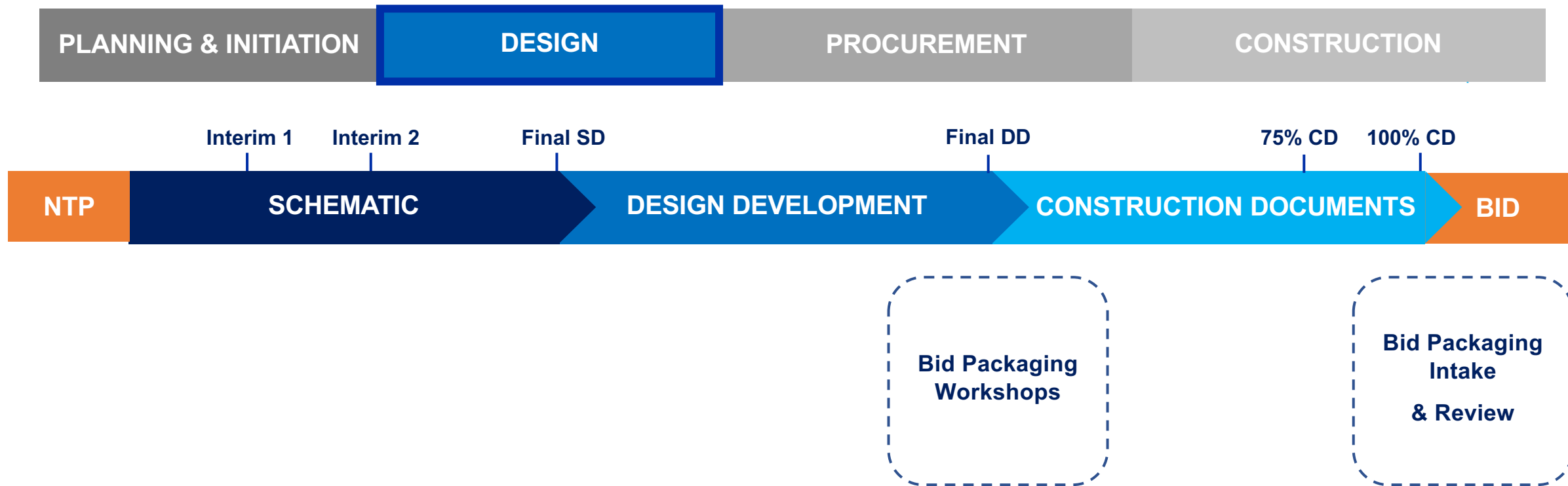
BID PACKAGING AND OFFICE MASTER SPECIFICATIONS

RICHARD JONES, PE CWI
EXECUTIVE DIRECTOR,
SPECIFICATIONS

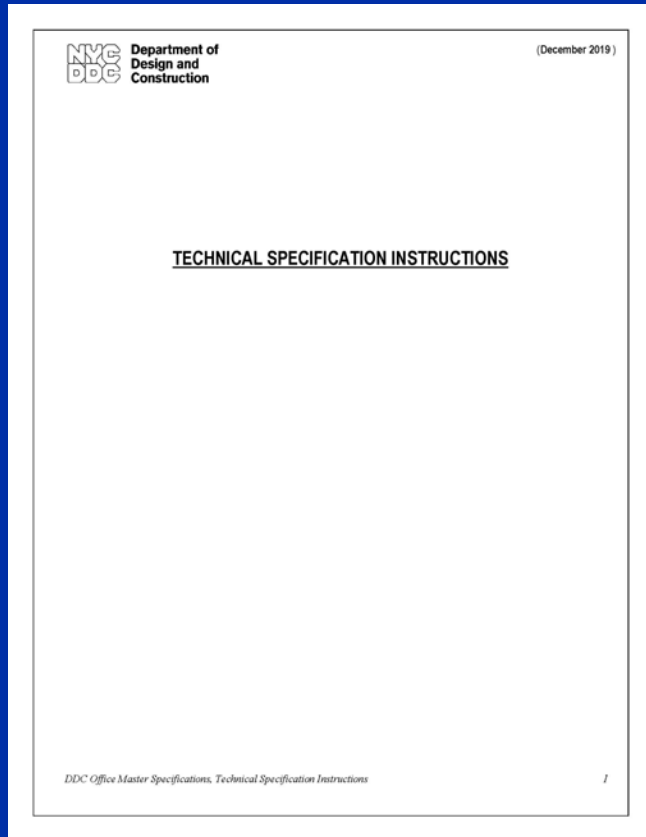
CHAPTER 05: BID PACKAGING REQUIREMENTS

- A. INTRODUCTION
- B. BID PACKAGE COMPONENTS
- C. ORGANIZING, FORMATTING AND PRESENTING
THE BID PACKAGE
- D. METHODS OF PROCUREMENT
- E. DDC SPECIFICATION REQUIREMENTS
- F. CONSULTANT WORK SESSIONS
- G. DDC OFFICE MASTER SPECIFICATIONS

WORKFLOW OVERVIEW:



CONSULTANT BID PACKAGING EXPECTATIONS



- **Read and follow the Technical Specification Instructions (TSI) & Design Consultant Guide**
- **Acknowledge that we have special specification requirements.**
 - Examples:**
 - Unique Division 1 specifications
 - “Commissioner” instead of “Architect”
 - No delegated design
- **Own the clock and turn around comments promptly**

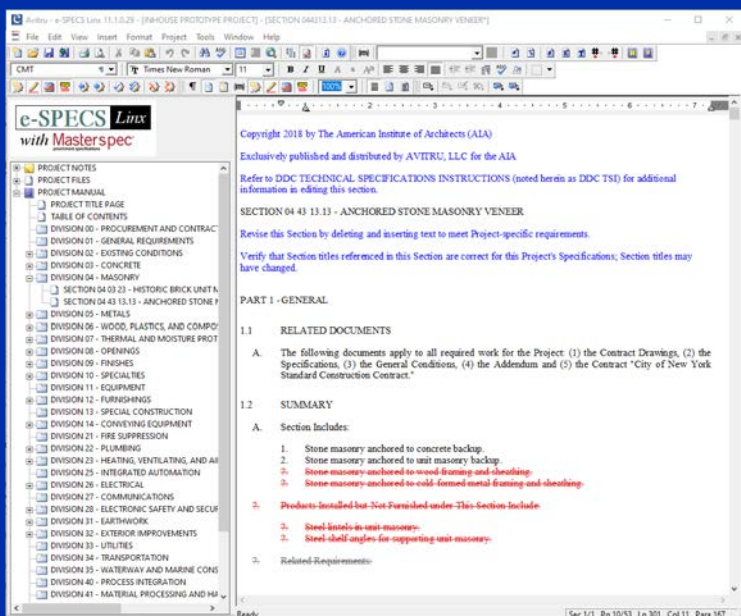
WHAT OMS IS:

- ✓ **A software package (Deltek e-SPECS)**
- ✓ **A set of template document specs (the Office Master)**
- ✓ **A cloud-based system that allows for collaborative specification development and review**
- ✓ **Mandatory**

WHAT OMS IS NOT:

- × **Magic** ✨
- × **A replacement for professional specification writers**
- × **Elimination of any of the current mandatory reviews**

OMS SOFTWARE OVERVIEW



- Software is free to download, licenses provided by DDC.
- All files are stored on cloud storage provided by DDC.
- Two versions of the software:
 - **e-SPECS Linx:** for specification writers and publishers
 - **e-SPECS Desktop:** for reviewers and project managers
- Training will be provided by DDC.

e-SPECS® linx

e-SPECS® desktop

OFFICE MASTER OVERVIEW

MasterSpec[®]

a product of The American Institute of Architects

- **Based on the AIA Masterspec document**
- **The OM contains 857 sections, Divisions 2 through 49**
- **Customized for DDC use**
 - Word replacements (Architect → Commissioner)
 - Special Notes to Specifiers (blue text)
 - Standard references

E-SPECS

The screenshot displays the Avitru e-SPECS Linx software interface. The window title is "Avitru - e-SPECS Linx 11.1.0.29 - [INHOUSE PROTOTYPE PROJECT] - [SECTION 044313.13 - ANCHORED STONE MASONRY VENEER*]". The interface includes a menu bar (File, Edit, View, Insert, Format, Project, Tools, Window, Help), a toolbar with various icons, and a rich text editor. The left sidebar shows a tree view of the project manual structure, with "SECTION 04 43 13.13 - ANCHORED STONE MASONRY VENEER" selected. The main editing area contains the following text:

Copyright 2018 by The American Institute of Architects (AIA)
Exclusively published and distributed by AVITRU, LLC for the AIA
Refer to DDC TECHNICAL SPECIFICATIONS INSTRUCTIONS (noted herein as DDC TSI) for additional information in editing this section.
SECTION 04 43 13.13 - ANCHORED STONE MASONRY VENEER
Revise this Section by deleting and inserting text to meet Project-specific requirements.
Verify that Section titles referenced in this Section are correct for this Project's Specifications; Section titles may have changed.

PART 1 - GENERAL

1.1 RELATED DOCUMENTS

A. The following documents apply to all required work for the Project: (1) the Contract Drawings, (2) the Specifications, (3) the General Conditions, (4) the Addendum and (5) the Contract "City of New York Standard Construction Contract."

1.2 SUMMARY

A. Section Includes:

- Stone masonry anchored to concrete backup.
- Stone masonry anchored to unit masonry backup.
- ~~Stone masonry anchored to wood framing and sheathing.~~
- ~~Stone masonry anchored to cold-formed metal framing and sheathing.~~

~~Products Installed but Not Furnished under This Section Include:~~

- ~~Steel lintels in unit masonry.~~
- ~~Steel shelf angles for supporting unit masonry.~~

~~Related Requirements:~~

The status bar at the bottom indicates "Ready" and "Sec 1/1 Pg 10/53 Ln 301 Col 11 Para 167".



SELECTING SPEC PARTS WITH CHECKLIST

Selecting paragraph options

determine the distance to Project site.

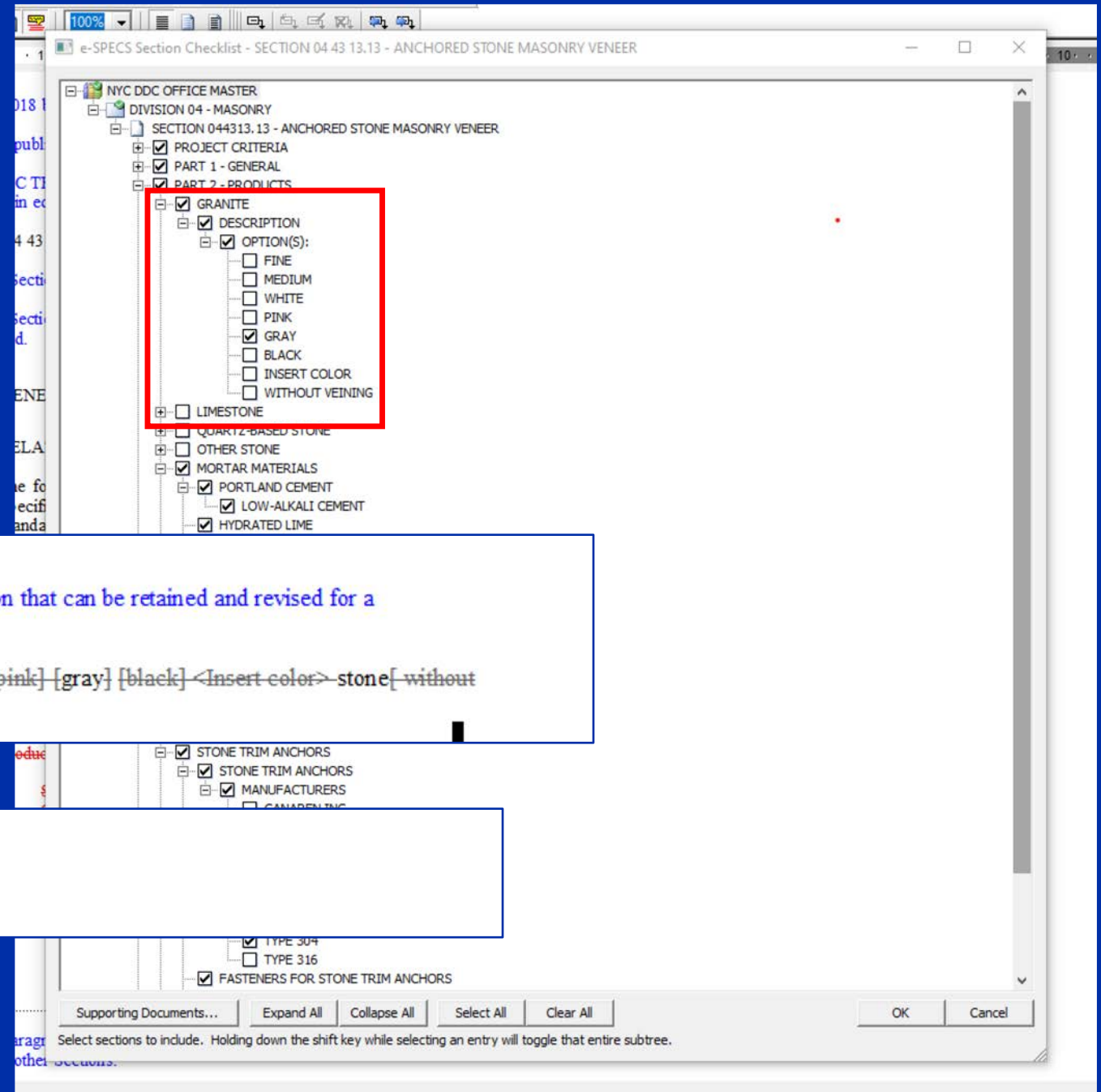
"Description" Paragraph below is an example of a generic description that can be retained and revised for a nonproprietary specification.

C. Description: Uniform, [fine] [medium]-grained, [white] [pink] [gray] [black] <Insert color> stone [without veining].

Selecting paragraphs

? ? LIMESTONE <Insert drawing designation>

? ? Material Standard: Comply with ASTM C-568/C-568M.



SELECTING OPTIONS WITH BRACKET TOOL

Delete first subparagraph below if not required.

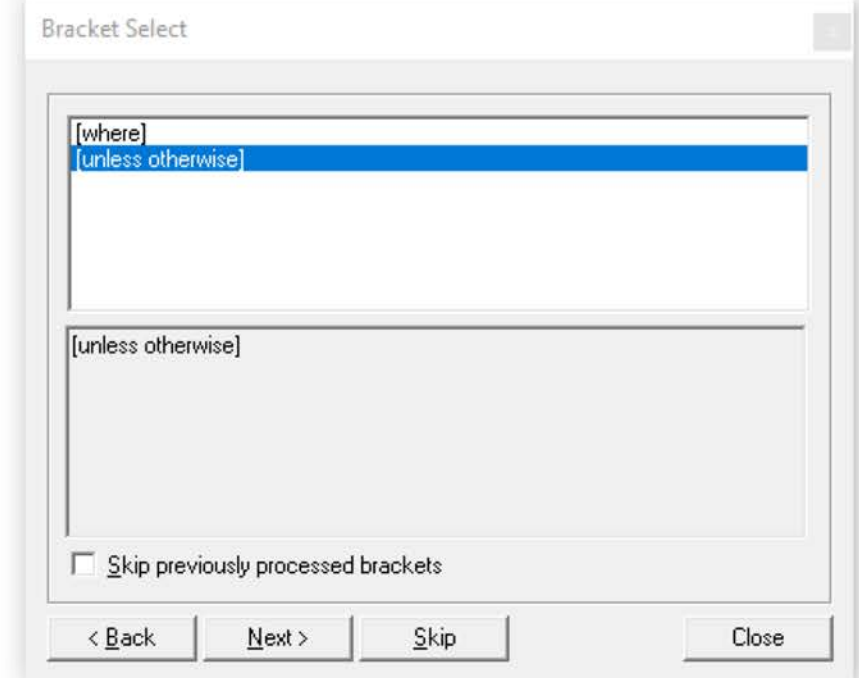
4. Fabricate through-wall flashing with snaplock receiver on exterior face where indicated to receive counterflashing.

Usually, retain one of first two subparagraphs below, or both, if using metal through-wall flashing. See the Evaluations in Section 04 20 00 "Unit Masonry."

5. Fabricate through-wall flashing with drip edge [where] [unless otherwise] indicated. Fabricate by extending flashing 1/2 inch13 mm out from wall, with outer edge bent down 30 degrees and hemmed.
- ~~6. Fabricate through-wall flashing with sealant stop [where] [unless otherwise] indicated. Fabricate by bending metal back on itself 3/4 inch19 mm at exterior wall face and down into joint 3/8 inch10 mm to form a stop for retaining sealant backer rod.~~

Retain first subparagraph below if using one of first two subparagraphs above with ribbed metal flashing.

6. Fabricate metal [drip edges] [and] [sealant stops] for ribbed metal flashing from plain metal flashing



MARKUPS WITH E-SPECS DESKTOP

The screenshot displays the e-SPECS Desktop software interface. The window title is "Avitru - e-SPECS Linx 11.1.0.29 - [DSNY Fake Garage Reno] - [SECTION 061800 - GLUED-LAMINATED CONSTRUCTION*]". The interface includes a menu bar (File, Edit, View, Insert, Format, Project, Tools, Window, Help), a toolbar with various icons, and a text editor area. The text editor shows a document with several paragraphs of technical specifications for timber connectors, marked with red and blue text. The left pane shows the original text with red and blue markups, while the right pane shows the text after the markups have been applied. The status bar at the bottom indicates "Ready" and "Sec 1/1 Pg 10/14 Ln 292 Col 104 Para 160 (INS FMT TRK NUM)".

Paragraphs below are example descriptions of typical timber connectors. Delete types not required and revise descriptions to suit products selected. Thicknesses of steel sheet and plate may have to be adjusted for connector sizes. Show details of connectors on Drawings.

D. Fabricate beam seats from ~~[steel]~~ ~~[stainless steel]~~ with ~~[0.239-inch]~~ ~~[3/16-inch]~~ ~~[3/8-inch]~~ bearing plates, ~~3/4-inch-~~ diameter-by-~~12-inch-~~ long deformed bar anchors, and ~~0.239-inch~~ side plates.

E. Fabricate arch base shoes from ~~[steel]~~ ~~[316 stainless steel]~~ with ~~1-inch~~ baseplates and ~~3-81/2-inch~~ side plates.

F. Fabricate beam hangers from ~~[steel]~~ ~~[stainless steel with 0.179-inch stirrups and 0.239-inch top plates.~~

G. Fabricate hinge connectors from ~~[steel]~~ ~~[stainless steel]~~ with ~~0.179-inch~~ side plates and ~~[3/4-inch]~~ ~~[1-inch]~~ top and bottom plates.

H. Fabricate strap ties from ~~[steel]~~ ~~[stainless steel]~~, ~~[2-1/2 inches wide by 0.179 inch]~~ ~~[3 inches wide by 0.239 inch]~~ thick.

I. Fabricate tie rods from round steel bars with upset threads connected with forged-steel turnbuckles complying with ASTM A 668/A 668M.

J. Provide bolts, ~~3/4 inch~~ unless otherwise indicated, complying with ~~ASTM A 307, Grade A~~; nuts complying with ~~ASTM A 563~~; and, where indicated, flat washers.

K. Provide shear plates, ~~[2-5/8 inches]~~ ~~[4 inches]~~ in diameter, complying with ASTM D 5933.

L. Materials: Unless otherwise indicated, fabricate from the following materials:

- ~~2. Structural steel shapes, plates, and flat bars complying with ASTM A 36/A 36M.~~
- ~~2. Round steel bars complying with ASTM A 575, Grade M 1020.~~
- ~~2. Hot-rolled steel sheet complying with ASTM A 1011/A 1011M, Structural Steel, Type SS, Grade 33.~~

Type 304 stainless steel is usually standard; use Type 316 where subject to salt spray or immersion in salt water.

designation> or comparable product by one of the following:

C. Product: Subject to compliance with requirements, provide one of the following:

1. Or approved equal.

D. Fabricate beam seats from stainless steel with ~~[0.239-inch]~~ ~~[3/16-inch]~~ ~~[3/8-inch]~~ bearing plates, ~~3/4-inch-~~ diameter-by-~~12-inch-~~ long deformed bar anchors, and ~~0.239-inch~~ side plates.

E. Fabricate arch base shoes from ~~316~~ stainless steel with ~~1-inch~~ baseplates and ~~3-81/2-~~ inch side plates.

F. Fabricate beam hangers from ~~316~~ stainless steel with ~~1/40-~~ ~~179-inch~~ stirrups and ~~0.239~~ ~~1/4-inch~~ top plates.

G. Fabricate hinge connectors from stainless steel with ~~0.179-inch~~ side plates and ~~[3/4-inch]~~ ~~[1-inch]~~ top and bottom plates.

H. Fabricate strap ties from stainless steel, ~~[2-1/2 inches wide by 0.179 inch]~~ ~~[3 inches wide by 0.239 inch]~~ thick.

I. Fabricate tie rods from round steel bars with upset threads connected with forged-steel turnbuckles complying with ASTM A 668/A 668M.

J. Provide bolts, ~~3/4 inch~~ unless otherwise indicated, complying with ~~ASTM A 307, Grade A~~; nuts complying with ~~ASTM A 563~~; and, where indicated, flat washers.

K. Provide shear plates, ~~[2-5/8 inches]~~ ~~[4 inches]~~ in diameter, complying with ASTM D 5933.

L. Materials: Unless otherwise indicated, fabricate from the following materials:



**THANK YOU!
QUESTIONS?**